

# Minutes of the regular meeting of the Board of Regents of the University of Wisconsin System: November 5, 1971. 1971

Madison, Wisconsin: Board of Regents of the University of Wisconsin System, 1971

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# MINUTES OF MEETING of the BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

Madison, Wisconsin

Held in Room 1820, Van Hise Hall Friday, November 5, 1971, 9:00 A.M.

Vice President Ziegler presiding.

PRESENT: Regents Carley, Christianson, Dahlstrom, Dixon, Gelatt, Kahl, Lavine,

Murphy, Nellen, Neshek, Pelisek, Renk, Sandin, Solberg, Williams,

Zancanaro, and Ziegler.

ABSENT: Regents Fish, Kopp, McNamara, and Riley.

Vice President Ziegler introduced President John C. Weaver, Executive Director Leonard Haas, and those Chancellors and Presidents of the unit campuses who were present.

Vice President Ziegler commented on the very serious responsibility that this Board has to maintain and to improve the quality of education in the State, and on the need for the members of the Board to work in harmony to carry out this responsibility.

#### APPROVAL OF MINUTES

Upon motion by Regent Dixon, seconded by Regent Lavine, it was VOTED, That the minutes of the Organization Meeting of the Board of Regents of the University of Wisconsin System, held on October 19, 1971, be approved as sent out to the Regents.

GIFTS, GRANTS, AND U.S. GOVERNMENT CONTRACTS

Vice President Ziegler noted that the list of Gifts, Grants, and U.S. Government Contracts, relating to Chapter 36 institutions, had been mailed to the Regents in advance of the meeting, and that there were no gifts and grants to be presented at this meeting relating to the Chapter 37 institutions. He explained that the procedure followed by the former Board of Regents of the University of Wisconsin was to present the Gifts, Grants, and U.S. Government Contracts to the Business and Finance Committee for initial consideration, with that committee's recommendation for acceptance being presented to the full Board.

However, he pointed out that the standing committees of the Board had not yet been appointed, so that the Gifts, Grants, and U.S. Government Contracts were being presented initially to the full Board for consideration and acceptance. The list of Gifts, Grants, and U.S. Government Contracts, relating to the Chapter 36 institutions, totaled \$6,200,270.67, plus an additional Gift-in-Kind with an estimated value of \$6,000.

Regent Renk moved adoption of the following resolution, the motion was seconded by Regent Pelisek, and it was voted:

Resolution 8: That, upon recommendation of the Chancellors and the Vice President for Business Affairs of the Chapter 36 institutions, the gifts and grants relating to Chapter 36 institutions, listed in the statement of Gifts, Grants, and U.S. Government Contracts, presented at this meeting (copy filed with the papers of this meeting), be accepted and the appropriate officers of the University be authorized to sign the agreements; and that the Federal contracts listed therein be approved, ratified, and confirmed.

#### REPORT OF AD HOC ORGANIZATION COMMITTEE

Vice President Ziegler noted that copies of the recommendations from the October 29, 1971 meeting of the Ad Hoc Organization Committee had been sent to each Regent in advance of this meeting. He pointed out that the first resolution related to the By-Laws of the Board, which had initially been drafted by Regents Neshek and Pelisek, and recommended by the Ad Hoc Organization Committee after a few minor changes.

Regents Neshek and Pelisek moved approval of the following recommendation of the Ad Hoc Organization Committee, relating to the By-Laws of the Board of Regents of the University of Wisconsin System, and the motion was seconded by Regent Dahlstrom:

That the By-Laws of the Board of Regents of the University of Wisconsin System, through Section 2. of Chapter V thereof, as set forth in EXHIBIT A attached, be adopted.

Referring to the fact that the merger law calls for faculty and students to have input to the Board of Regents and to the fact that that procedure had been followed in the past by the former Board of Regents of State Universities, Regent Lavine moved that the resolution be amended by inserting between items 6. and 7. in the Order of Business, under Section 6. of Chapter I, of the proposed By-Laws, an item to read: "Report by the Council of Presidents and/or Chancellors, Report by the Associated Wisconsin State University Faculty, Report by the University Faculty Council, and Report by the United Council of Students." The motion to amend was seconded by Regent Williams.

There followed considerable discussion of the above proposed amendment, with the consensus of the Regents being that input to the Regents by the faculty and students was desirable, but there were differences of opinion as to whether such input would be most worthwhile through the meetings of the full Board of Regents or through the meetings of the committees of the Board. Suggestions were made that the defining of this matter in the By-Laws should be deferred until such later time as the definitive identity of the various faculty and student groups is determined and until further consideration can be given as to whether appearances by representatives of the faculty and student groups can best be handled through the committee or full Board meetings.

The question was put on the above amendment to the resolution, and the motion lost by a vote of 14 "Noes" and 3 "Ayes."

Regent Gelatt stated that he did not wish to offer an amendment, but wished to offer a suggestion that he thought would be an improvement if set forth in these By-Laws. Since this Board, by necessity, will have to be concerned with policy, he suggested recommendations should be presented in a manner that would make the determination and understanding of policy items clearer. He suggested that the following should be added to the last sentence of Section 1. of Chapter V of the proposed By-Laws (EXHIBIT A attached): "; and be couched in terms of establishment of a new policy, a reaffirmation of an existing policy, or revision of an existing policy." He pointed out that this would permit the Regents to consider recommendations within the context of policy, since, in addition to having the duty of establishing policy, they also have, under statutory law, many housekeeping details that also have to be handled.

Regent Gelatt also suggested that Section 6. of Chapter II of the proposed By-Laws (EXHIBIT A attached) might have a provision added to provide that one of the duties of the Secretary would be to maintain an up-to-date codification of policy items. Vice President Ziegler directed the Secretary to draft Regent Gelatt's suggestions for revisions in the proposed By-Laws as an amendment to be considered by the Regents at the next meeting.

Regent Solberg called attention to the fact that the Ad Hoc Organization Committee had recommended the adoption of the proposed By-Laws, as set forth in EXHIBIT A attached, with the understanding that an informal opinion would be obtained from the Attorney General as to the legality of the provisions relating to voting by mail and telephone, as set forth in Section 7. of Chapter I of the proposed By-Laws. The Secretary reported that the request for such an opinion had been made; and he stated that, if the opinion is negative, a recommendation will have to be presented for the repeal of that section.

Vice President Ziegler also pointed out that further provisions will have to be included in Chapter V of the By-Laws, relating to System Administrative Officers And Their Duties, when the President of the System, in concert with his Vice President, makes his recommendations to the Board for the administrative organization for the System.

Regarding the last sentence of Section 1. of Chapter V of the By-Laws, Regent Nellen inquired whether the intent was that the Board could not act on suggestions that the President of the System brings before the Board on which he does not have a recommendation for or against. Regent Neshek explained that the intent was that, when something comes before the Board, it should have the thinking of the President of the System on the issue, with his recommendation either for approval or rejection.

The question was put on the motion to adopt the following resolution, and it was voted unanimously:

Resolution 9: That the By Laws of the Board of Regents of the University of Wisconsin System, through Section 2. of Chapter V thereof, as set forth in EXHIBIT A attached, be approved.

Vice President Ziegler presented the recommendation of the Ad Hoc Organization Committee relating to the By-Laws relating to student discipline. Regent Dixon pointed out for the record that the two former Boards were actually operating under uniform guidelines with respect to student discipline, although the provisions in the By-Laws of the two former Boards were not exactly the same.

Regent Pelisek moved adoption of the resolution of the Ad Hoc Organization Committee, relating to student discipline, the motion was seconded by Regent Dahlstrom; and Regent Pelisek moved that the resolution be amended by inserting, after the words Wisconsin State University Regent By-Laws, the words and the actions of the former Wisconsin State University Board of Regents of November 13, 1970 (Resolution 3670). The motion to amend the resolution was seconded by Regent Sandin.

The question was put on the above resolution, amended to read as follows, and it was voted unanimously:

Resolution 10: That the provisions of Chapter V of the former University of Wisconsin Regent By-Laws, relating to student disciplinary procedures, continue to apply for those institutions which operated under Chapter 36 of the Statutes; and that the provisions of old Chapter VII of the former Wisconsin State University Regent By-Laws, and the actions of the former Board of Regents of the State Universities of November 13, 1970 (Resolution 3670), relating to student disciplinary procedures, continue to apply for those institutions operated under Chapter 37 of the Statutes, until such time as they can be consolidated into one set.

Vice President Ziegler presented the recommendations of the Ad Hoc Organization Committee relating to a corporate seal and to non-corporate seals of the University of Wisconsin System. Regent Dahlstrom moved adoption of the following two resolutions, relating to a corporate seal and to non-corporate seals of the University of Wisconsin System, the motion was seconded by Regent Dixon, and it was voted:

Resolution 11: That the Board of Regents of the University of Wisconsin System adopt a corporate seal with the words 'Board of Regents of the University of Wisconsin System' imprinted within the outer circumference of the seal, and with the words 'Corporate Seal" and the words 'Madison, Wis." imprinted in the interior portion of the seal; that said corporate seal be used solely for the purpose of sealing contracts, agreements, and other legal documents entered into in the name of the corporation, and for no other purposes whatsoever; and that the Secretary, the Associate Secretary, and the Assistant Secretaries of the Board have sole custody of said seal and any replicas thereof.

Resolution 12: That the former seal of The University of Wisconsin, on which are inscribed the words "Universitatis Wisconsinensis Sigillum" and the words "Numen Lumen" may be used as the official seal of the University of Wisconsin System on diplomas issued by campuses of the System and on non-corporate documents, pamphlets, brochures, etc. of the University of Wisconsin System, as may be determined by the various units of the system; and that authority is also granted to the various units of the System, for the adoption and use of seals for the individual campuses, for the abovementioned purposes, and as may be required for certification purposes by the offices of the Registrars of the various units and other sub-divisions of the various units of the System.

Vice President Ziegler presented the recommendation of the Ad Hoc Organization Committee relating to the appointment of a President and Vice President of the University of Wisconsin System. Regent Solberg moved approval of the resolution, the motion was seconded by Regent Christianson, and it was voted unanimously:

Resolution 13: That John C. Weaver be appointed the President of the University of Wisconsin System; and that, upon recommendation of John C. Weaver, Leonard Haas be appointed the Vice President of the University of Wisconsin System.

Vice President Ziegler reported that Regent Fish had requested by telephone that he would like the record to show that he favored the recommendations of the Ad Hoc Organization Committee as they were presented at this meeting. Regent Neshek reported that President Kopp had also indicated by telephone that he approved of the recommendations presented at this meeting by the Ad Hoc Organization Committee.

-6

Vice President Ziegler invited President Weaver and Vice President Haas to sit at the table with the Regents, and inquired whether President Weaver had any comments to make at this time. President Weaver made a brief statement, a copy of which is attached as <a href="EXHIBIT B.">EXHIBIT B.</a>

#### REPORT OF THE PRESIDENT OF THE UNIVERSITY OF WISCONSIN SYSTEM

Vice President Ziegler inquired whether President Weaver had any recommendations to make to the Board. President Weaver indicated that he had several recommendations which were basically housekeeping matters, and he thought it would be helpful if they could be taken care of at this meeting, since it would be sometime before the next meeting of the Board.

President Weaver presented two recommendations, one relating to the designations of the 13 four-year campuses of the University System, the Center System, and Extension, and the other relating to the designations of the two-year campuses of the University of Wisconsin System. He explained that these designations were in conformity with the provisions of the merger law, with the exception of the designation of the University of Wisconsin-Stout, which was being so recommended instead of as the University of Wisconsin-Menomonie, because Vice President Haas and President Micheels had considered this matter and had found that it was the desire of the people at that campus to have the former designation.

Regent Renk moved adoption of the resolutions relating to unit designations and to the designations of the two-year campuses, and the motion was seconded by Regent Sandin.

Regent Williams inquired whether, under the second of the two resolutions, it was intended to change the method of administration of the branch campuses of the former Wisconsin State University System or whether it was simply a change in title. President Weaver explained that it was simply a title change, and that, later, consideration would have to be given to the question of whether there would be any change in organization and administration of those two-year campuses, which are now administered and staffed by four-year campuses.

The question was put on the adoption of the following two resolutions, and it was voted unanimously:

Resolution 14: That, on recommendation of the President of the University of Wisconsin System, the following Unit designations be approved:

University of Wisconsin-Center System
University of Wisconsin-Eau Claire
University of Wisconsin-Extension
University of Wisconsin-Green Bay
University of Wisconsin-LaCrosse
University of Wisconsin-Madison
University of Wisconsin-Milwaukee
University of Wisconsin-Oshkosh

University of Wisconsin-Parkside
University of Wisconsin-Platteville
University of Wisconsin-River Falls
University of Wisconsin-Stevens Poin
University of Wisconsin-Stout
University of Wisconsin-Superior
University of Wisconsin-Whitewater

(MORE)

Resolution 15: That, on recommendation of the President of the University of Wisconsin System, the following designations for the two-year campuses be approved:

University of Wisconsin Center-Baraboo/Sauk County
University of Wisconsin Center-Barron County
University of Wisconsin Center-Fond du Lac
University of Wisconsin Center-Fox Valley
University of Wisconsin Center-Manitowoc County
University of Wisconsin Center-Marathon County
University of Wisconsin Center-Marinette County
University of Wisconsin Center-Marshfield/Wood County
University of Wisconsin Center-Medford
University of Wisconsin Center-Richland
University of Wisconsin Center-Rock County
University of Wisconsin Center-Sheboygan County
University of Wisconsin Center-Washington County
University of Wisconsin Center-Washington County
University of Wisconsin Center-Washington County
University of Wisconsin Center-Waukesha County

President Weaver stated that he had three other recommendations to provide some basic administrative authority to permit the long process of adjustments and reorganization. He explained that the first of these would authorize him to adjust responsibilities, titles, and establish working groups in the central offices as necessary to assist in the effective discharge of his responsibilities, and in maintaining the operation of the central administrations of the two former systems, and in order to obtain the necessary cooperating groups to start the two former systems working together more closely.

Regent Pelisek moved adoption of the following resolution, the motion was seconded by Regent Dahlstrom, and it was voted:

Resolution 16: That the President of the University of Wisconsin System be authorized to adjust responsibilities, adjust titles and establish working groups within the central offices as necessary to assist in the effective discharge of his responsibilities.

President Weaver explained that the next recommendation related to personnel actions, and he read the following resolution:

That the President of the University of Wisconsin System be authorized to approve on behalf of the Regents, personnel actions involving staff in or for positions other than central vice presidents and Unit executive heads.

President Weaver stated that he believed that it was going to be a fact of life that a Board of this size, presiding over a system of this size, would find it very difficult indeed to make meaningful and insightful judgment about personnel actions, one by one, below the level of unit heads and vice presidents.

Regent Board 11/5/71

-8

Regent Renk moved adoption of the above resolution, and the motion was seconded by Regent Dixon.

Associate Secretary McPhee inquired whether this would mean that the President of the University System was going to approve the Vice Presidents and so on at the level of the former State Universities, since the individual campuses had always had the privilege of making their own decisions in this regard. President Weaver stated that he would consider that an operational matter, and that this would simply give him the right to put the responsibility for final approval at whatever level seems desirable, noting that he certainly did not believe that the President of the University System could seek to try to take meaningful action with respect to personnel items throughout the system and would have to redelegate such authority. He stated that the purpose of this resolution was merely to make a distinction between what the Board would do and what would be done administratively.

The Secretary suggested the desirability of amending the resolution by adding at the end of the resolution the words "; and that the President be authorized to delegate such authority.", since he did not believe that the President of the System should have to be involved in such personnel actions as, for example, the appointment of Teaching Assistants, which authority might desirably be delegated to the Dean of the particular campuses. President Weaver stated that he had assumed the right of such delegation. The Secretary expressed the opinion that the Board should act to authorize such delegation. Regents Renk and Dixon, having moved and seconded the motion to adopt the resolution presented by President Weaver, agreed to the amendment to the resolution suggested by the Secretary.

The question was put on the motion to adopt the resolution as amended to read as follows, and it was voted:

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Resolution 17: That the President of the University of Wisconsin System be authorized to approve on behalf of the Regents, personnel actions involving staff in or for positions other than central vice presidents and Unit executive heads; and that the President be authorized to delegate such authority.

President Weaver stated that he had one additional recommendation relating to establishing titles for the unit executive heads of the new system and to authorize him to recommend their appointments to the Board at the December meeting, noting that, prior to this time, he was not in a position to consult with the Vice Presidents and the unit executive heads for the purpose of preparing recommendations for consideration at this meeting.

Regent Pelisek moved approval of the resolution proposed by President Weaver, and the motion was seconded by Regents Renk and Sandin.

Noting the reference to consultation with vice presidents and unit executive heads in the proposed resolution, Regent Christianson stated that it seemed to him there was a difference in interpretation, because in an earlier

resolution reference was made to a single vice president. It was pointed out that there existed a difference between the Vice President of the System and the several vice presidents of the two separate systems. It was also noted that there are several layers of vice presidents in the Chapter 36 and Chapter 37 institutions and in the central administrations. President Weaver explained that, if there were to be any additional appointments of vice presidents at the system-wide level, he would bring them to the Board, perhaps as early as the December meeting. The Secretary also noted that any additional vice president appointments at the system level would require amendments to Chapter V of the Regent By-Laws.

The question was put on the motion to adopt the following resolution, relating to establishment of titles for the unit executive heads and the recommendation of their appointments to the Board, and it was voted:



Resolution 18: That the President of the University of Wisconsin System, following consultation with the Vice Presidents and Unit executive heads, be authorized to establish titles for the Unit executive heads appropriate to the new System, and to recommend to the Board their appointments at the December meeting.

Vice President Ziegler asked Vice President Haas if he had any comments to make to the Board at this time.

Vice President Haas stated that, with the full appreciation for the magnitude of the task and responsibility that lies before us, he accepted with pleasure the appointment the Board had just made of him as Vice President of the new University of Wisconsin System; and he pledged to the Regents that he would make the very best efforts he was able on behalf of Wisconsin higher education. Noting that it had been his good fortune to have been a member of the faculties and administrative staffs in Wisconsin higher education for the past thirty years, he stated that he had always deemed it an honor to be a part of the wonderful opportunities that the State of Wisconsin has provided in higher education. He stated that now with this new program, this new organization, and with opportunities that are also fraught with terror, he pledged to this Board, and to President Weaver, his very best efforts to attempt to bring about what all of us want, a quality excellence in higher education for all of our people.

#### MISCELLANEOUS BUSINESS

Vice President Ziegler called attention to the fact that, pursuant to the provisions in Chapter 100, Laws of 1971, which provides for the establishment of a Merger Implementation Study Committee, the Governor had appointed Regent Lavine as a member of that committee, and had appointed Regent Solberg as Chairman of that committee. He congratulated them on their appointments and wished them much success in what would be a giant-size job.

(Vice President Ziegler turned the Chair over to Regent Neshek)

Vice President Ziegler presented the following resolution:

That the System Administration Offices (President and Vice Presidents), the Board of Regents' Office, the Secretary's Office, and the records and normal meeting place shall be at 1220 Linden Drive (Van Hise Hall) in Madison, Wisconsin.

Vice President Ziegler moved adoption of the above resolution, and the motion was seconded by Regent Dahlstrom. Regent Williams inquired whether the purpose of this resolution was intended to be a permanent designation and whether it was necessary to make it at this time. Vice President Ziegler expressed the opinion that this was a good and proper location for the Secretary's office and the System staff of the University System.

Regent Williams stated that she was willing to accept the motion if the word "temporarily" were added, because she felt that this decision was one that would have to be made after there has been more discussion about it than there has been up to this time, especially among the people on this Board. She expressed the opinion that it would be desirable to have the System office away from any campus in the System. It was pointed out that all actions by the Board are temporary and can be changed or rescinded by the Board, or by a subsequent Board. The suggestion was also made that the determination as to the permanent location of the System offices might properly be deferred until 1973, when a final decision on the matter of merger is reached. It was also pointed out that this matter might be a subject for interpretation by the Merger Implementation Study Committee.

The question was put on the motion to adopt the above resolution, as amended with the approval of the mover and seconder of the motion, to read as follows, and it was voted:

Resolution 19: That the System Administration Offices (President and Vice Presidents), the Board of Regents' Office, the Secretary's Office, and the records and normal meeting place shall be temporarily at 1220 Linden Drive (Van Hise Hall) in Madison, Wisconsin.

# (Vice President Ziegler resumed the Chair.)

Vice President Ziegler recalled that the question of faculty tenure criteria had been studied at great length, with respect to the Chapter 36 institutions, by the Regent Subcommittee on Faculty Tenure Criteria, a subcommittee of the former Board of Regents of the University of Wisconsin, under the chairmanship of Regent Dahlstrom. He inquired of Regent Dahlstrom whether he was prepared to give a final report on this matter.

Regent Dahlstrom discussed at some length the Report of the Regent Subcommittee on Faculty Tenure Criteria (relating to units operating under Chapter 36, Wisconsin Statutes), copies of which were distributed to the Regents. He noted that that subcommittee was requested to report back to the Board in November of 1971. He explained that the subcommittee was composed of three Regents, three administrators, and three faculty members, with a staff consultant, all of whom he identified, and who are listed on the cover sheet of the Report of the Subcommittee on Faculty Tenure Criteria, a copy of which is filed with the papers of this meeting.

He explained that this subcommittee had met and received testimony from members of the Administration, the faculty, the students and the public at large at meetings that were held at various campuses throughout the state. He suggested that this report should go to the Education Committee of the new Board for its final examination and recommendation to the new Board.

Noting that the system of granting tenure differs as between the Chapter 36 institutions and the Chapter 37 institutions, Regent Dahlstrom highlighted some of the conclusions reached by the former Regent Subcommittee on Faculty Tenure Criteria. He stated that the subcommittee very strongly endorsed the tenure system of the Chapter 36 institutions, and felt that it should continue to function effectively based upon the careful evaluation of teaching, scholarship, and public service, and also felt that tenure must be maintained to protect and insure academic freedom. He reported that the subcommittee found that teaching, as one of the criteria for granting tenure, must be given renewed emphasis, and should be coupled with a systematic evaluation by colleagues during the probationary years, and that this systematic evaluation should include classroom visitation, assessment of teaching techniques and effectiveness, command of subject, and student evaluation.

He noted that the subcommittee wanted to point out that teaching is much broader than a classroom function, it must so be considered in granting tenure. He explained that the subcommittee wanted to emphasize that tenure should be granted only on the evidence of competence and institutional advantage which makes it clear that tenure for a given individual does support the goals of the University. He stated that, in examination of the criteria and listening to testimony of hundreds of people, the subcommittee found very little evidence to suggest that tenure protects the incompetent, contrary to popular belief, and also found that incompetence is a proper cause for dismissal or non-retention, and strongly endorsed an annual review of the competence of all faculty members. Lastly, he stated that the subcommittee wanted to affirm that tenure evidences an execution of academic citizenship and professional performance of the highest order, and a deep commitment to the academic community and the good of the institution.

Vice President Ziegler questioned whether a recommendation was required on this report; and the Secretary indicated that it should be received as an unfinished item of business from the former Board of Regents of the University of Wisconsin to the merged Board. Vice President Ziegler so ordered, and thanked Regent Dahlstrom and his subcommittee for the long months of work on this matter.

Vice President Ziegler asked Assistant Secretary Robert Winter whether there were any recommendations to present relating to the Chapter 37 institutions. Assistant Secretary Winter presented a resolution authorizing the signing of applications for grants of \$150,000 under Title I of the Higher Education Facilities Act of 1963 for projects for several of the Chapter 37 institutions.

Regent Lavine moved the adoption of the resolution, and the motion was seconded by Regents Sandin and Zancanaro.

Regent Gelatt inquired whether the amount of \$150,000 related to each of the projects; and Assistant Secretary Winter responded in the affirmative. Vice President Ziegler explained that normally such a recommendation would have come through the Business and Finance Committee, which had not yet been named.

The question was put on the motion for adoption of the resolution to read as follows, and it was voted:

Resolution 20: That the Associate Secretary or Assistant Secretary be authorized to sign Applications for grants of \$150,000 under Title I of the Higher Education Facilities Act of 1963, As Amended, for the following projects:

UW-LaCrosse - Arts and Humanities Building
UW-Stevens Point - Environmental Science Building
UW-Stevens Point - Physical Science Building
UW-Stout - Home Economics Building

Regent Christianson, noting that the Board was in a sort of a stage of development, and that several of the actions that had been taken at this meeting were not received in advance of the meeting, inquired what the normal procedure would be. The Secretary reported that the practice with respect to the former Board of Regents of the University of Wisconsin, regardless of the input, was that the agenda was always put in the mail on the Thursday of the week before the week of the Regent meeting, which normally was held on the following Friday, with the deadline for submission of all items, recommendations and supporting materials to the central administration being on the Monday before the Thursday the agenda was mailed. He explained that, consequently, anything that was presented to the Regents later was considered as an emergency item, and, if the Regents wished, they did not have to recognize it.

(Vice President Ziegler left the meeting and Regent Neshek assumed the Chair.)

Regent Christianson inquired whether the agenda was mailed as first class mail; and the Secretary responded in the affirmative, noting that personnel items were sent out separately by the administration, of which there would be a minimal number in the future due to the new procedure approved by the Regents at this meeting. The consensus of the members of the Board was that items to be considered at Board meetings should be submitted to the members in advance; and there was also objection voiced to the fact that a number of important resolutions had been brought before this meeting without advanced information.

Regent Sandin inquired as to the selection of members of the standing committees of the Board. Regent Neshek explained that President Kopp, who had already made the committee selections, had authorized Vice President Ziegler to make the announcement of committee appointments sometime that day.

At the request of Regent Solberg, Mr. Robert Jauch, President of the United Council of Wisconsin State University Student Governments, introduced Robert Brabham, President of the University of Wisconsin-Milwaukee Student Government, and Randy Nilsestuen, President of the University of Wisconsin-River Falls Student Senate, who had been appointed by the Governor as student members on the Merger Implementation Study Committee; and Mr. Jauch also introduced Professor Marshall Wick, from the University of Wisconsin-Eau Claire, President of the Association of Wisconsin State University Faculties, who also had been appointed by the Governor as one of the faculty appointments to the Merger Implementation Study Committee. Regent Neshek congratulated the appointees who had been introduced.

Regent Neshek announced that the meeting would be recessed for a short time, and that the Board would then go into Executive Session to discuss personnel matters.

The meeting recessed at 10:40 A.M.

Vice President Ziegler resumed the Chair and reconvened the open meeting at 10:48 A.M.

Vice President Ziegler announced that the meeting was reconvened solely for the purpose of dissolving the Ad Hoc Organization Committee. He stated that a motion was not necessary for this purpose; and expressed the opinion that the function of the Ad Hoc Organization Committee had been performed; and noted that there was some concern that the Ad Hoc Organization Committee might begin to do some things that the Merger Implementation Study Committee is designed to do. There being no objection, Vice President Ziegler ordered that the Ad Hoc Organization Committee be dissolved. He further explained that any further questions which might have been properly brought to the former Ad Hoc Organization Committee, in the future, will be referred to the full Board for consideration.

The meeting recessed for an Executive Session at 10:50 A.M.

The Regents arose from Executive Session at 12:06 P.M., with no report being made of any actions being taken in the Executive Session; and the meeting of the Board was adjourned at 12:06 P.M.

## Unrestricted

- 1. \$ 5,000.00 Eastman Kodak Company, Rochester, N. Y., an unrestricted grant provided by the Eastman Kodak Company's program of aid to higher education for 1971, to be added to the Madison Chancellor's Unrestricted fund (Trust)
- 2. 5,000.00 International Business Machines Corporation, Madison, Wisconsin an unrestricted gift made in connection with the donor's employees in attendance at the University of Wisconsin Madison, to be added to the Madison Chancellor's Unrestricted Fund (Trust)

## Instruction

- 1. \$ 5,320.00 To defray operation of central office for Wisconsin Improvement Program, dedicated to the improvement of the preparation of teachers and the improvement of learning and teaching in local school systems. MSN, EDUC, Wisconsin Improvement Program (133-7082)
  \$ 490 Edgewood College, Madison, Wisconsin \$2,870 Wisconsin State University Platteville \$1,960 Beloit College, Beloit, Wisconsin
- 2. 500.00 Various Donors. Support postgraduate course in Upper Gastro-intestinal Endoscopy. MSN, MC-MED, Medicine (133-7632).
- 3. 10,250.00 University of Wisconsin Foundation, Madison representing a transfer of funds from the Smongeski Fund. Support member of the Law Faculty for the first semester 1971-72. MSN, LAW, General (133-7687)
- 1,000.00 Support a symposium on "Implications of Nutritional Extremes in Health Maintenance". MSN, MC-MED, Preventive Medicine (133-8063)
  \$500 National Guardian Life Insurance Co., Madison, Wisconsin
- 5. 46,743.71 The Ford Foundation, New York, New York. Support Venezuelan EDUPLAN program during the period July 1, 1971 through June 30, 1972. Service Agreement. MIL, EDUC, Administration (133-8182)
- 6. ACTION, Washington, D. C. in support of the following:
- 1) 23,808.39 Senior Year Intern Program for the period September 1, 1971 through June 30, 1972. Contract No. 72-42008 and Amendment No. 1. MSN, AG&LSC, Administration-Resident Instr (144-C455)
- 2) 34,407.24 Training ten trainees as physical education coaches for Phillipines for the period October 1, 1971 through November 10, 1971. Contract 72-42011. PRK, AT H, Athletics (144-C473)
- 7. 483,550.00 Department of Health, Education and Welfare, Public Health Service, Health Services and Mental Health Administration, Bethesda, Maryland. University of Wisconsin Center on Mental Retardation and Related Aspects of Human Development for the period July 1, 1971 through June 30, 1972. Project 915. MSN, GRAD, Mental Retardation Center (144-C034)

#### Instruction

- 8. \$ 1,955.00 Department of Health, Education and Welfare, Public Health Service, National Institutes of Health, Bethesda, Maryland. Special Purpose Traineeship Grant for the period September 1, 1971 through August 31, 1972 at a total cost of \$5,930. Grant 5-A05-AH-00605-04-S1. MSN, MC-NUR, Nursing (144-C137)
- 9. 246,836.00 Department of Health, Education and Welfare, Office of Child Development, Chicago, Illinois. Head Start Leadership Development Program for the period September 1, 1971 through June 30, 1972. Grant H-8479-E-H-O. MIL, EDUC, Educational Psychology (144-C452)
- Department of Health, Education and Welfare, Office of Education, Washington, D. C. in support of the following:
  - 1) 4,752.00 "TTT and Related Educational Personnel, as amended (Operational Phase)" for the period July 1, 1970 through November 30, 1971 at a total cost of \$195,605. Grant OEG-0-9-594593-2079(725).

    MIL, EDUC, Educational Administration and Supervision (144-A900)
  - 2) 872.00 Doctoral Dissertation Research Abroad for the period July 1, 1971 through February 28, 1973. Grant OEG-0-71-0228-(824) Amendments 1 and 2. MSN, GRAD, Various (144-C059)
- 11. 29,152.00 National Foundation on the Arts and the Humanities, National Endowment for the Humanities, Washington, D. C. "Conversation: The Use of Television for Exploration of the Humanities" for the period August 1, 1971 through June 30, 1972. Grant EH-6037-72-73. MIL, INST M, Inst Media Lab (144-C458)
- 12. State of Wisconsin, Department of Health & Social Services (prime Contractor with Department of Health, Education and Welfare, Social and Rehabilitation Service, Washington, D. C.)
  - 1) 44,325.00 Training Program for Graduate Students for the period July 1, 1971 through June 30, 1972. Agreement. MIL, S WELF, School of Social Welfare (149-0024)
  - 2) 19,575.00 Student Stipends to Provide Manpower for Social Services for the period July 1, 1971 through June 30, 1972. Agreement. MSN, L&S, Social Work (149-0023)
- 13. 107,900.15 Wisconsin State University, Stevens Point, Wisconsin (Prime Contractor with the Department of Health, Education and Welfare, Office of Education, Washington, D. C.). Teacher Corps In-Service Training Program Sixth Cycle First Year for the period August 21, 1971 through June 2, 1972. Prime Grant Agreement under OEG-0-71-0541(715) Revision #2. MSN, EDUC, Curriculum and Instruction (144-C394)

# Student Aid

1. \$ 2,975.00 - Wisconsin Public Service Corporation, Green Bay, Wisconsin. Wisconsin Public Service Corporation Farm Short Course Scholarships. MSN, AG&LSC, Admin.-Resid Instr (133-0186)

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#### Student Aid

- 500.00 Reader's Digest Foundation, Pleasantville, New York. School 2. of Journalism & Mass Communication grant to defray research and travel expenses of students incurred in connection with their studies. MSN, L&S, Journalism & Mass Communications (133-2085)
- 3. 1,750.00 - Western Electric Fund, New York, New York. Undergraduate Scholarships. MSN, G SERV, Fellows & Scholars (133-2390, \$1,300). College of Engineering Dean's discretionary grant MSN, ENGR, Administration (133-6370, \$450)
- 4. 1,375.00 - Clark-Taylor Bankers Assn., Medford, Wisconsin. Farm & Industry Short Course Scholarship. MSN, AG&LSC, Admin-Resid Instr (133-3006)
- 5. 2,200.00 - Harry J. Grant Foundation, Milwaukee, Wisconsin. School of Journalism & Mass Communications Scholarship Aid. MSN, L&S, Journ & Mass Comm (133-4740)
- 2,000.00 Mr. & Mrs. Webster Woodmansee, Milwaukee, Wisconsin. Support 6. Music Scholarship Fund. MIL, F ARTS, Music (133-5060)
- 7. 100.00 - Iowa County Bankers Association, Mineral Point, Wisconsin. Farm Short Course Scholarship. MSN, AG&ISC, Admin-Resid Instr (133-5143)
- 8. 2,500.00 - Bradish (Norman C.) Trust Under Will. Norman C. Bradish Memorial Scholarship. MSN, GRAD, Various (133-5161)
- 9. 3,300.00 - Stauffer Chemical Company, Dobbs Ferry, New York. Support deserving graduate student in the Department of Food Science. MSN, AG&LSC, Food Science (133-5590)
- 10. 500.00 - Lake Geneva Garden Club Foundation, Inc., Lake Geneva, Wisconsin. Helen MacDonald Scholarship. MSN, AG&LSC, Admin-Resid Instr (133-5665)
- 11. 145.00 - Various Donors. Robert F. Kennedy Fund for disadvantaged students. MIL, GEA, Chancellor's Office (133-6620)
- 12. 35.00 - Various Donors. Wisconsin Media Employes' Scholarship Fund to finance the education of a student in the School of Journalism in accordance with terms previously approved. MSN, G SERV, Fellows & Scholars (133-7085)
- 749.70 Human Resources Development Fund for benefit of undergraduate 13. and graduate students from impoverished backgrounds - University of Wisconsin - Milwaukee. MIL, GEA, Chancellors Office Admin \$609.70 - Various Donors (133-7114)\$ 85.00 - Various Donors \$ 55.00 - Various Donors



Student		
14.	\$ 300.00 -	Rand McNally & Company, Chicago, Illinois. Rand McNally Grant-in-Aid to be awarded to a studnet in Cartography.  MSN, L&S, Geography (133-7136)
15.	1,000.00 -	The New Daily Cardinal, Madison, Wisconsin. Daily Cardinal Opportunity Grant to be awarded by the Madison Campus Office of Student Financial Aids to candidates majoring or intending to major in the area of communicative arts, i. e. journalism radio-TV, Speech, advertising or theatre. Preference shall be given to educationally, culturally and financially disadvantaged backgrounds and not more than four students may receive awards during one academic year. MSN, G SERV, Fellows & Scholars (133-7308)
16.		Instituto Technologico y de Estudios Superiores de Monterrey, Mexico in support of the following:
1)	2,485.00 -	Fellowship in the Department of Mechanical Engineering. MSN, ENGR, Engr Expmt Sta (133-7224)
2)	2,487.30 -	Graduate Fellowship in Mathematics. MSN, ENGR, Engineering Experiment Station (133-7350)
17.	1,500.00 -	Allen-Bradley Company, Milwaukee, Wisconsin. Allen-Bradley Company Fellowship for Disadvantaged Youth. MIL, BUS AD, Admin (133-7620)
18.	500.00 -	Fortunaire's Club Charitable Foundation, Inc., Davenport, Iowa. Fortunaire's Club Scholarship in The School of Business. MSN, G SERV, Fellows & Scholars (133-7642)
19.	25.00 -	Inch Heights Park, Poynette, Wisconsin. Helen Cleveland Dawe Fund to foster professional growth of students, with preference to under graduate and/or child development studies. MSN, AG&LSC, Family Res & Cons Sci (133-7915)
20.	300.00 -	Wisconsin Home Economics Alumni Association, Madison, Wisconsin School of Family Resources and Consumer Sciences Graduate Fellowship Fund. MSN, AG&LSC, Sch Fam Res & Cons Sci (133-8206)
21.	3,500.00 -	American Home Economics Association Foundation, Washington, D.C. School of Family Resources and Consumer Sciences Graduate Fellowship Fund. MSN, AG&LSC, Sch Fam Res & Cons Sci (133-8206)
22.		Oscar Mayer Foundation, Inc., Madison, Wisconsin in support of the following:
1)	650.00 -	Oscar Mayer Farm Short Course Scholarship. MSN, AG&LSC, Admin-Resid Instr (133-0160)

2,100.00 - Student Financial Aid Fund. MSN, G SERV, Fellows & Scholars (133-2109)

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#### Student Aid

University of Wisconsin Foundation, Madison, Wisconsin in 23. support of the following: 1) 300.00 - Alta T. and Daniel B. Straley Scholarship for assisting students interested in becoming teachers. MSN, G SERV, Fellows & Scholars (133-3563) 2) 500.00 - Support Music Scholarship Fund. MIL, FINE ARTS, Administration (133-5060)Bradford > 3) 71.00 - Representing a gift of the late Bradford B. Richmond. B. Richmond Scholarship Fund. MSN, AG&LSC, Admin-Resid Instr (133-6644) 4) 1,500.00 - Support Arts Administration Program of the Graduate School of Business. MSN, BUS, School of Business (133-6975) 1.750.00 - Wisconsin Arts Resources and Information Center, Janesville, 24. to be added to the Willard G. Bleyer Memorial Fund (Trust & Income) 25. - That upon recommendation of the Madison Chancellor, the limitation of \$300 per annum from the income earned, imposed by the Executive Committee action of August 3, 1937, on the Torger Thompson graduate scholarship, be eliminated (Trust Income) 26. 1,000.00 - Dr. and Mrs. Robert L. Beilman, Madison, Wisconsin; 345.00 - Various donors; to be added to the Human/Resources Educational Fund in 1,345.00 accordance with terms approved July 25, 1969 (Trust) 162.16 - Estate of Dr. Mabel G. Masten, Madison, Wisconsin, to establish 27. the William J. Bleckwenn, Jr., Memorial Fund, with the income earned to be used for annual cash award and plaque nameplate to be given to the finishing medical student with the greatest clinical promise. Additional contributions may be added to the fund (Trust) 28. 2,000.00 - Mrs. Peter Paulson, McFarland, Wisconsin; 25.00 - Marie Kallio, Minneapolis, Minnesota; to establish the Dr. Edith Hadley Memorial Scholarship Fund, to be awarded by the Office of Student Financial Aids - Madison Campus, with preference to be given to a needy and deserving disadvantaged undergraduate student, of either sex. The

amount and frequency of awards shall be at the discretion of

(Trust)

the Student Financial Aids Office

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#### Student Aid

- 5,300.00 Department of Health, Education and Welfare, Public Health Service, Health Services and Mental Health Administration, Bethesda, Maryland. Predoctoral Fellowship Award for the period September 1, 1971 through August 31, 1972. Grant 5-F01-MH-49113-02. MSN, GRAD, Psychology (144-C494)
- Department of Health, Education and Welfare, Public Health Service, National Institutes of Health, Bethesda, Maryland in support of the following:
  - 1) 5,600.00 Predoctoral Fellowship Award for the period October 1, 1971 through September 30, 1972. Grant 5-F01-GM-49378-02. MSN, GRAD, Chemistry (144-C465)
  - 5,100.00 Predoctoral Fellowship Award for the period November 5, 1971 through November 4, 1972. Grant 5-F01-GM-42691-02. MSN, GRAD, Physiology (144-C479)
  - 5,300.00 Predoctoral Fellowship Award for the period September 21, 1971 through September 20, 1972. Grant 5-F01-GM-46838-02. MSN, GRAD, Neurophysiology (144-C451)
- 31. 3,000.00 National Academy of Sciences, Washington, D. C. (Prime Contractor with the National Aeronautics and Space Administration). To defray costs in connection with a NASA International University Fellowship for the period September 1, 1971 through August 31, 1972. Grant Letter dated September 20, 1971. MSN, GRAD, L&S, Meteorology (144-C462)
- 2,500.00 National Science Foundation, Washington, D. C. Science Faculty Fellowship Cost-of-Education Allowance for the period September 1, 1971 through August 31, 1972. Grant 61154. MSN, GRAD, History of Science (144-4685)
- 33. 6,600.00 Wisconsin Department of Public Instruction, Handicapped Children Division, Madison, Wisconsin. Cost-of-Education Allowance for a fellowship in connection with the Program for Preparation of Professional Personnel in the Education of Handicapped Children sponsored by the U. S. Office of Education MSN, EDUC, Studies in Behavioral Disabilities (144-9126)

- 1. \$ 260.00 Cancer Research McArdle Memorial Laboratory. MSN, MC-MED, Oncology (133-0327)
  - \$ 10 Mr. & Mrs. John Davenport, Madison, Wisconsin in memory of Margaret K. Harlow
  - \$ 10 Sheldon Vance, Fort Atkinson, Wisconsin in memory of Margaret Kidwell Grady
  - \$ 75 Various Donors in memory of Margaret Harlow
  - \$ 25 Various Donors in memory of Mrs. Gladys Ramsdell
  - \$ 40 Various Donors in memory of Mrs. Winifred Morgans
  - \$100 Various Donors in memory of Catherine Ann Moss

2. 1,217.55 - Cancer Research. MSN, MC-MED, Clinical Oncology (133-1038) \$ 10.00 - Miss Gina Orazi, Elgin, Illinois in memory of Mrs. Charlot Nyberg \$906.55 - Various Donors in memory of Mr. Harry Newcomb \$ 25.00 - Mrs. Logan P. Harley, Lodi, Wisconsin in memory of Mrs. Elizabeth Bell \$100.00 - Mrs. Allen S. Kalfsbeek, Eau Claire, Wisconsin in memory of Allen Kalfsbeek \$141.00 - Various Donors in memory of Mrs. Evelyn Rowe \$ 35.00 - Various Donors in memory of Mrs. Elizabeth Bell 110.00 - Support of Cardiovascular Research Laboratory. MSN, 3. MC-MED, Medicine (133-2701) \$85 - Various Donors in memory of Robert Schwinbold \$20 - Counsell Brothers, Oconomowoc, Wisconsin in memory of Robert Schwinbold \$ 5 - Esther K. Ansfield, Milwaukee, Wisconsin in memory of Robert Schwinbold 4. 3,000.00 - Stauffer Chemical Company, New York, New York. Support study of basic and clinical aspects of experimental flourine toxicosis MSN, AG&LSC, Biochemistry (133-3220) 500.00 - Schering Corporation, Bloomfield, New Jersey. Neurosurgery 5. Research. MSN, MC-MED, Surgery (133-3254) 6. 105.00 - Leukemia Research - Department of Pediatrics. MSN, MC-MED, Pediatrics (133-3535) \$ 5 - Mr. & Mrs. Ernest J. Stanke, Madison, Wisconsin in memory of Michael Remington \$100 - Mr. & Mrs. Patrick Marciniak, Antigo, Wisconsin 117.00 - Cancer Research. MSN, MC-MED, Various (133-3651) 7. \$ 5 - Mr. & Mrs. Calvin Broughton, Freeport, Illinois in memory of Mary Sue Wilke \$15 - Various Donors in memory of Charlot Nyberg \$10 - Various Donors \$25 - Various Donors in memory of Charlot M. Nyberg \$50 - Mrs. Jeanne Larson, Elk Mound, Wisconsin in memory of Mrs. Lottie Stahlbusch \$ 7 - Isla K. Somers West Suburban Club Order of the Eastern Star, Villa Park, Illinois in memory of Mrs. Evelyn Rowe \$ 5 - Mrs. Blanche Egerstaffer, Mt. Horeb, Wisconsin in memory of Mrs. Reuben Grinder 8. 8,500.00 - Shell Development Company, Modesto, California. Study of animal anthelmintics and parasiticides. MSN, AG&LSC, Veterinary Science (133-3824) 9. 4.00 - Heart Research. MSN, MC-MED, Various (133-3832) \$2 - Mr. & Mrs. Gordon James, Berlin, Wisconsin in memory of Mrs. James Kulnick \$2 - Mr. & Mrs. Gordon James, Berlin, Wisconsin in memory of

Astin B. Mumbrue

- 10. \$ 23.75 Marinette United Community Fund, Marinette, Wisconsin. General Medical Research. MSN, MC-MED, Various (133-4152)
- 11. 117.00 Childrens Hospital of Los Angeles, Los Angeles, California.

  Retarded Children's Research Fund. MSN, MC-MED, Pediatrics
  (133-4168)
- 12. 1,536.81 Various Donors. Unrestricted fund to be used at the discretion of the Chairman of the Department of Genetics (Medical) as approved by the Dean of the Medical School. MSN, MC-MED, Genetics (133-4379)
- 13. 600.00 Olympus Corporation of America, New Hyde Park, New York.

  Gastrocamera Research. MSN, MC-MED, Medicine-Various
  (133-4595)
- 14. 4,000.00 Illinois Agricultural Experiment Station, Urbana, Illinois.
  Study of the development of improved soil and water management systems for sloping land in the Upper Mississippi Valley during the period July 1, 1971 through June 30, 1972. MSN, AG&LSC, Univ Expmtl Farm (133-5139)
- 15. 14,389.00 Various Donors. Support Food Research Institute. MSN, AG& LSC, Food Research Institute (133-5328)
- 16. 750.00 Mobil Oil Corporation, Oklahoma City, Oklahoma. Support field work of graduate students doing thesis work in the Department of Geology and Geophysics. MSN, L&S, Geology and Geophysics (133-6208)

- 18. 2,232.00 Dr. Sigmund I. Hammer, Madison, Wisconsin. Expansion of graduate study and research and to strengthen undergraduate courses in the practical application of geophysics. MSN, L&S, Geology & Geophysics (133-6788)
- 19. 120.00 Research in the Medical School. MSN, MC-MED, Medicine (133-6852)
  \$100 Mrs. Geraldine Graham, Rockford, Illinois
  \$ 20 Mrs. Audrey L. Peterson, Madison, Wisconsin in memory of Anna M. Larson
- 20. 15,300.00 Wisconsin Department of Transportation, Madison, Wisconsin.

  Location and design studies of the Interstate Highway from

  Milwaukee to Green Bay for the period ending April 1, 1972.

  MSN, AG&LSC, Nat Res, Env Aware Ctr (133-7119)

- 21. \$ 4,084.00 Cancer Research. MSN, MC-MED, Preventive Medicine (133-7146)
  \$ 84 Laboratory of Clinical Medicine, Seattle, Washington
  \$4,000 Coulter Electronics, Inc., Hialeah, Florida
- 22. 3,000.00 The Upjohn Company, Kalamazco, Michigan. Support research on aminoglycoside antibiotics and the ribosome. MSN, AG&LSC, Biochemistry (133-7192)
- 23. 3,000.00 Kemin Industries, Inc., Des Moines, Iowa. The preservation and utilization of forage crops. MSN, AG&LSC, Dairy Science (133-7787)
- 8,000.00 Riverview Boatline & Quadrant Corporation, c/o Wisconsin Alumni Research Foundation, Madison, Wisconsin. Study of land use in accordance with the natural environment in the approach zone to Wisconsin Dells, in a true ethnic, esthetically controlled development, utilizing EAC development model.

  MSN, AG&LSC, Nat Res, Env Aware Ctr (133-7950)
- 25. 75.00 E. I. duPont de Nemours & Co., Western Springs, Illinois.

  Growth regulation experiments on agronomic crops. MSN, AG&LSC,
  Agronomy (133-7979)
- 26. 500.00 Atwood Vacuum Machine Company, Rockford, Illinois. Modeling of Car-Trailer Combination. MSN, ENGR, Engr Expmt Sta (133-8013)
- 27. 500.00 Wisconsin Heart Association, Milwaukee, Wisconsin. Dependency Allowance on Research Fellowship for the period July 1, 1971 through June 30, 1972. MSN, MC-MED, Physiology (133-8076)
- 29. 2,000.00 Chamber's Process Ltd., Greenwich, Connecticut. Extractive Hydrometallurgy. MSN, ENGR, Chem Engr. (133-8208, \$1,900) Engineering Experimental Station Director's discretionary grant MSN, ENGR, Engr Expmt Sta. (133-4385, \$100)
- 30. 3,000.00 American College Testing Program, Iowa City, Iowa. Discretionary grant-in-aid for research in the area of high school to college and career transitions. MSN, AG&LSC, Sociology (Rural) (133-8215)
- 31. 9,000.00 Caterpillar Tractor Co., Peoria, Illinois. Support Graduate Research Program dealing with undesirable exhaust products of diesel engines. MSN, ENGR, Engr Expmt Sta (133-8216)
- 32. 3,750.00 Pyrometer Instrument Company, Northvale, New Jersey. Pyrometry Research. MSN, ENGR, Nuclear Engr (133-8217, \$3,000). Engineering Experimental Station Director's Discretionary Grant MSN, ENGR, Engr Expmt Sta (133-4385 \$750)

- 33. \$ 500.00 Minnesota Mining and Manufacturing Company, St. Paul, Minnesota. Grant-in-aid for exploring potential use areas on small grains and soybeans. MSN, AG&LSC, Agronomy (133-8218)
- 34. 150.00 Lewis/Howe Company, St. Louis, Missouri. Research in the School of Pharmacy. MSN, PHARM, Pharmacy (133-8223)
- 35. 10,000.00 Elm Research Institute, Waldwick, New Jersey. Propagation of Dutch Elm disease resistant elms and field testing of promising systemic fungicides for Dutch Elm disease control during the period September 1, 1971 through August 31, 1972.

  MSN, AG&LSC, Plant Pathology (133-8224)
- 36. 8,000.00 P. H. Welder, Victoria, Texas. Investigations designed to lead to control of liver flukes in cattle during the period September 1, 1971 through August 31, 1972. MSN, AG&LSC, Veterinary Science (133-8225)
- 37. 320.00 Various Donors. Bone Mineral Research. MSN, MC-MED, Radiology (133-8228)
- International Snowmobile Industry Association, Minneapolis, Minnesota in support of the following:
  - 1) 12,000.00 Determination of the effect of snowmobile traffic on forage vegetation during the period September 15, 1971 through September 14, 1972. MSN, AG&LSC, Agronomy (133-8229)
  - 2) 24,058.00 Study Environmental Effects of Snowmobile Noise. MSN, ENGR, Mechanical Engr (133-8230, \$20,920). Engineering Experimental Station Director's discretionary account. MSN, ENGR, Engr Expmt Sta (133-4385, \$3,138)
- 39. 2,000.00 Chevron Chemical Company, Des Moines, Iowa. Preservation and utilization of forage crops (Effect of Propionic Acid on Preservation of Corn Plant Products). MSN, AG&ISC, Dairy Science. MSN, AG&ISC, Engr (Agr) (133-8231)
- 40. 2,500.00 The DeLaval Separator Company, Poughkeepsie, New York. The Utilization of Ultra High Temperature Food Processing Equipment during the period November 15, 1971 through November 14, 1972.

  MSN, AG&LSC, Food Science (133-8234)
- 41. 300.00 Bristol Laboratories, Syracuse, New York. Mechanism of action of Kasugamycin. MSN, AG&LSC, Biochemistry (133-8245)
- 42. 500.00 The Damon Runyon Memorial Fund for Cancer Research, Inc.,
  New York, New York. Supply and travel allowance in connection
  with a postdoctoral fellow supported directly by the donor.
  DRF-696. MSN, MC-MED, Oncology (133-8246)

- 43. \$ 21.00 Various Donors in memory of Barbara Jean Krieg. Unrestricted research in the Department of Pediatrics. MSN, MC-MED, Pediatrics (133-8248)
- 44. State of Wisconsin, Department of Natural Resources, Madison, Wisconsin in support of the following:
  - 1) 525.00 Electric Field Perception of Fish during the period October 1, 1971 through September 30, 1972. No agency no. MSN, ENGR, Electrical Engineering (133-8222)
  - 2) 2,203.30 Mercury Transformation in Wisconsin River Bottom Sediments during the period July 1, 1971 through October 31, 1971.

    Annual Supplement under Memorandum of Understanding for Research effective July 1, 1965. MSN, AG&LSC, Entomology (133-8232)
  - 3) 1,739.00 Mercury Uptake and Release by Sediments from the Wisconsin River during the period July 1, 1971 through October 31, 1971.

    Annual Supplement under Memorandum of Understanding for Research effective July 1, 1965. MSN, AG&LSC, Soils (133-8233)
  - Sets forth cooperative arrangement (No fund provided).

    Evaluation of the Production and Fate of Ducks Reared in
    Wisconsin during the period July 1, 1971 through June 30, 1972.

    Annual Supplement under Memorandum of Understanding for
    Research effective July 1, 1965. MSN, AG&LSC, Natural
    Resources, Wildlife Ecology (no acct. no.)
- 45. 285.00 University of Wisconsin's Foundation, Madison, Wisconsin. Further research and scholarships in the application of computers in the area of real estate, appraisal and urban land economics. MSN, BUS, School of Business (133-7825)

ACTION, Washington, D. C. in support of the following:

- 1) 98,631.00 Extends termination date from September 4, 1971 through September 4, 1972. A University Year for Action for the period August 4, 1971 through September 4, 1972 at a total cost of \$108,470.72. Grant 72-47005/2. GB, College of Community Sciences, Various (144-C199)
- 2) 1,136.00 A University Year for Action for the period August 4, 1971 through September 4, 1971 at a total cost of \$9,839.72.

  Grant 72-47005. GB, College of Community Sciences, Various (144-C199)
- 46. 6,700.00 U. S. Department of Agriculture, Forest Service, Forest Products
  Laboratory, Madison, Wisconsin. "Optimization of Mechanical
  Pulping Process by Statistical Methods" for the period October 7
  1971 through June 30, 1972. Supplement No. 15 to Contract No.
  12-11-012(560). MSN, ENGR, Mechanical Engineering (144-C481)

- 47. \$ 3,000.00 Department of Agriculture, Soil Conservation Service, Washington D. C. "Eutrophication Information System" for the period January 1, 1969 through June 30, 1972 at a total cost of \$10,500. Cooperative Agreement, Continuation Letter of September 2, 1971. MSN, GRAD, Water Resources (144-9862)
- 48. 50,000.00 Atomic Energy Commission, Argonne, Illinois. Design Study of the Feasibility of Constructing Controlled-Thermonuclear-Fusion Reactors for the period September 1, 1971 through January 31, 1972. Contract AT(11-1)-1726, Mod. 7. MSN, ENGR, Nuclear Engineering (144-C357)
- U. S. Department of Commerce, Washington, D. C. Basic Agreement to be performed through Individual Task Orders. Scientific and technological assistance on a continuing basis, for the Global Atmospheric Research and the World Weather Programs during the planning and implementation of the Global Atmospheric Research Program for the period August 1, 1971 through October 31, 1972. Contract 2-35116. MSN, GRAD, Space Science and Engineering Center (no acct. no.)
- Department of Health, Education and Welfare, Public Health Service, Health Services and Mental Health Administration, Bethesda, Maryland in support of the following:
  - 1) 63,452.00 "Conditions Facilitating Successful Rendering of Help" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-MH-18762-02. MSN, L&S, Psychology (144-C427)
  - 2) 57,573.00 "Computer Simulations of Higher Mental Processes" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-MH-12266-07. MSN, L&S, Computer Sciences (144-C314)
  - 3) 1,000.00 Special Fellowship Supply Allowance for the period June 21, 1971 through June 20, 1972. Grant 1-F03-HS-49329-01. MSN, School of Business (144-C468)
  - 4) 583.00 Special Fellowship Supply Allowance for the period June 23, 1971 through January 22, 1972. Grant 5-F03-HS-44768-03. MSN, School of Business (144-C466)
  - 5) 1,000.00 Special Fellowship Supply Allowance for the period June 28, 1971 through June 27, 1972. Grant 1-F03-HS-47667-01. MSN, School of Business (144-C467)
  - 6) 129,423.00 "Fear Modification and Learned Autonomic Control" for the period September 1, 1971 through August 31, 1972. Grant 2-R01-MH-10993-08. MSN, L&S, Psychology (144-C182)
  - 7) 23,988.00 "Intramodal Discrepancy and Perceptual Learning" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-MH-16390-04. MSN, L&S, Psychology (144-C336)

- 50. (contd.) Department of Health, Education and Welfare, Public Health Service, Health Services and Mental Health Administration, Bethesda, Maryland
  - 8) 30,812.00 "Verbal Control of Behavior in Classical Conditioning" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-MH-06792-10. MSN, L&S, Psychology (144-C337)
  - 9) 49,746.00 "An Attribution Theory of Forced Compliance" for the period September 1, 1971 through August 31, 1972. Grant 7-R01-MH-21463-01. MSN, L&S, Sociology (144-C316)
  - 10) 43,739.00 "Models of Memory and Time Processes" for the period September 1 1971 through August 31, 1972. Grant 5-R01-MH-19006-02.

    MSN, L&S, Psychology (144-C450)
- Department of Health, Education and Welfare, Public Health Service, National Institutes of Health, Bethesda, Maryland in support of the following:
  - 237,600.00 Cancer Research Center for the period October 1, 1971 through September 30, 1972. Grant 2-P02-CA-06749-10. MSN, MC-MED, Clinical Oncology (144-C463)
  - 2) 58,917.00 "The Genetic Control of Protein Specificity" for the period November 1, 1971 through October 31, 1972. Grant 5-R01-GM-08995 11. MSN, MC-MED, Physiological Chemistry (144-C496)
  - 3) 203,000.00 "Induce Neoplasma in Vivo and Vitro Using Known Carcinogenic Chemical Methods" for the period September 1, 1971 through August 31, 1972. Contract NIH-NCI-72-2022. MSN, MC-MED, Oncology (144-C328)
  - 4) 900.00 University of Wisconsin Program Project in Nephrology for the period September 1, 1971 through August 31, 1972 at a total cost of \$186,436. Grant 1-P01-AM-15512-01. MSN, MC-MED, Medicine (144-C393)
  - 5) 1,751,170.00 "Cancer Research at the McArdle Laboratory" for the period September 1, 1971 through August 31, 1972. Grant 5-P01-CA-07175-09. MSN, MC-MED, Oncology (144-C300)
  - 6) 35,284.00 "Childrens Cancer Study Group A" for the period September 1, 1971 through August 31, 1972. Grant 2-R10-CA-05436-12. MSN, MC-MED, Pediatrics (144-C438)
  - 7) 185,536.00 University of Wisconsin Program Project in Nephrology for the period September 1, 1971 through August 31, 1972. Grant 1-P01-AM-15512-01. MSN, MC-MED, Medicine (144-C393)

- 51. (contd.) Department of Health, Education and Welfare, Public Health Service, National Institutes of Health, Bethesda, Maryland
  - 8) 9,931.00 International Fellowship Award for the period October 1, 1971 through September 30, 1972. Grant 1-F05-TW-01742-01. MSN, MC-MED, Physiological Chemistry (144-C464)
  - 9) 52,495.00 "Potential Carcinogens Related to Trypotphan" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-CA-11331-03. MSN, MC-MED, Clinical Oncology (144-C290)
  - 10) 38,089.00 "Mouse Thymus Morphogenesis and Leukemogenesis" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-CA-05281-12. MSN, L&S, Zoology (144-C196)
  - 11) (10,742.00)- Decreases award as requested in Dr. Sonneborn's letter of August 19, 1971. "Structure, Function, and Biosynthesis of Ribosomes" for the period May 1, 1971 through April 30, 1972 at a total cost of \$53,293. Grant 5-R01-GM-13832-06-Revised. MSN, L&S, Zoology (144-B683)
  - 12) (9,234.00)- Reduces award and changes termination date from December 31, 1971 to June 30, 1971. Research Career Award in connection with research entitled "Differentiation of Cell-Wall Synthesis in B Sphaericus" for the period January 1, 1971 through June 30, 1971 at a total cost of \$9,234. Grant 5-K03-GM-38652-04. MSN, MC-MED, Pharmacology (144-B473)
  - 2,643.00 "Enzyme Biosynthesis and Regulation Urea Biosynthesis" for the period September 1, 1970 through August 31, 1971 at a total cost of \$98,479. Grant 5-R01-CA-03571-14 (Revised). MSN, MC-MED, Physiological Chemistry (144-B285)
  - 14) 1,000.00 Postdoctoral Fellowship Supply Allowance for the period September 1, 1971 through August 31, 1972. Grant 1-F02-NS-52371-01. MSN, MC-MED, Physiological Chemistry (144-C475)
  - 15) 50,954.00 "Effects of Altered Diet and Plasma Amino Acid Pattern" for the period September 1, 1971 through August 31, 1972. Grant 2-R01-AM-10747-06. MSN, AG&LSC, Biochemistry (144-C389)
  - 16) 1,000.00 Special Fellowship Supply Allowance for the period September 1, 1971 through June 30, 1972. Grant 1-F03-AM-50729-01. MSN, MC-MED, Medicine (144-C477)
  - 1,000.00 Postdoctoral Fellowship Award for the period September 1, 1971 through August 31, 1972. Grant 1-F02-NS-51535-01. MSN, AG&LSC, Biochemistry (144-C482)
- 1,000.00 Special Fellowship Supply Allowance for the period September 16, 1971 through September 15, 1972. Grant 5-F03-GM-46007-03. MSN, AG&LSC, Veterinary Science (144-C483)

- 51. (contd.) Department of Health, Education and Welfare, Public Health Service, National Institutes of Health, Bethesda, Maryland
  - 19) 1,000.00 Special Fellowship Supply Allowance for the period September 1, 1971 through August 31, 1972. Grant 1-F10-NS-02496-01.

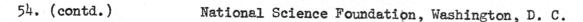
    MSN, MC-MED, Physiological Chemistry (144-C480)
  - 20) 34,753.00 "Radiation Effect on Protein & Nucleic Acid Metabolism" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-CA-08318-06. MSN, MC-MED, Radiology (144-C407)
  - 21) 28,962.00 "Regulation of Glutamate and Norepinephrine Metabolism" for the period November 1, 1971 through October 31, 1972. Grant 5-R01-HE-10678-06. MSN, MC-MED, Pharmacology (144-C488)
  - 22) 26,191.00 "Viral Induction of Thymic Lymphosarcomas in Rats" for the period October 1, 1971 through September 30, 1972. Grant 1-R01-CA-12491-01. MSN, MC-MED, Clinical Oncology (144-C487)
  - 23) 1,000.00 Postdoctoral Fellowship Supply Allowance for the period September 1, 1971 through August 31, 1972. Grant 1-F02-GM-51170-01. MSN, MC-MED, Anatomy (144-C486)
  - 24) 1,000.00 Postdoctoral Fellowship Supply Allowance for the period September 16, 1971 through September 15, 1972. Grant 1-F02-GM-51317-01. MSN, L&S, Zoology (144-C485)
  - 25) 43,366.00 "Immunohistopathology of Renal Diseases" for the period September 1, 1971 through August 31, 1972. Grant 5-R01-AM-15159-02. MSN, MC-MED, Pathology (144-C354)
  - 26) 54,887.00 "Biochemistry of Cystic Fibrosis Studies in Vitro" for the period November 1, 1971 through October 31, 1972. Grant 5-R01-AM-13660-03. MSN, MC-MED, Pathology (144-C491)
  - 27) 1,000.00 Special Fellowship Supply Allowance for the period September 7, 1971 through September 6, 1972. Grant 1-F03-HD-50484-01. MSN, MC-MED, Gynecology & Obstetrics (144-C490)
- 52. 2,943.00 Department of Health, Education and Welfare, Office of Education Washington, D. C. "Completion of Collecting and Preparation for Editing a Dictionary of American Regional English" for the period July 1, 1965 through December 31, 1970 at a total cost of \$553,390. Contract OEC-6-10-010, Mod. No. 5. MSN, L&S, English (144-5930)

# Research \$

- U. S. Department of the Interior, Office of Water Resources Research, Washington, D. C. in support of the following:
- 1) 19,874.00 "Effects of Rain on Near Surface Water" for the period July 1, 1971 through June 30, 1973. Matching Grant Agreement No. 14-31-0001-3666. MSN, GRAD, Water Resources Center (144-B977)
- 2) 36,190.00 "A Multidisciplinary Team for Lake Research in Northern Wisconsin" for the period July 1, 1971 through June 30, 1972.

  Matching Grant Agreement No. 14-31-0001-3667. MSN, GRAD,
  Water Resources Center (144-B963)
- 3) 100,000.00 Annual Allotment Grant Program for the period July 1, 1971 through June 30, 1972. Allotment Agreement No. 14-31-001-3550. MSN, GRAD, Water Resources Center (144-B964)
- 4) 28,146.00 "Improving Surface Water Conditions through the Control and Disposal of Aquatic Vegetation" for the period July 1, 1971 through June 30, 1972. Matching Grant Agreement No. 14-31-0001 3665. MSN, GRAD, Water Resources Center (144-B978)
- National Science Foundation, Washington, D. C. in support of the following:
  - 1) 47,800.00 "Laboratory Studies of Ice Nuclei Inhibitors" for the period October 1, 1971 through March 31, 1973. Grant GI-31058. MSN, L&S, Meteorology (144-C431)
  - 2) 66,000.00 "Studies Testing a Theory of Positive Affect" for the period September 1, 1971 through February 28, 1973. Grant GS-30822X. MSN, L&S, Sociology (144-C412)
  - 3) 35,000.00 "RNA Polymerases during Amphibian Differentiation and Development" for the period September 1, 1971 through February 28, 1974. Grant GB-31087. MSN, MC-MED, Physiological Chemistry (144-C349)
  - 48,000.00 "Effect of Soil Aeration on Root Exudation and Fungal Deterioration of Root Tissue" for the period October 1, 1971 through March 31, 1974. Grant GB-30885. MSN, AG&LSC, Plant Pathology (144-C456)
  - 5) 40,000.00 "Energy Budget, Micrometeorology and Predator-Prey Interactions for the period September 15, 1971 through February 28, 1973.

    Grant GB-31043. MSN, L&S, Zoology. MSN, ENGR, Mechanical Engineering (144-C457)
  - 6) 900.00 Doctoral Dissertation Research entitled "Railroad Expansion and Cotton Cultivation and Marketing in India, 1830-1920" for the period October 1, 1971 through March 31, 1973. Grant GS-30954. MSN, L&S, Economics (144-C453)



- 7) 47,600.00 "Ovine Pituitary Follicle Stimulating Hormone" for the period October 1, 1971 through March 31, 1974. Grant GB-31112.

  MSN, L&S, Zoology (144-C439)
- 8) 28,000.00 Extends termination date from November 14, 1971 through March 31, 1973. "Mechanisms of Assembly and Function of Microtubules and Their Role in Cell Development" for the period May 15, 1969 through March 31, 1973 at a total cost of \$98,000.

  Grant GB-8735X2. MSN, GRAD, Molecular Biology (144-9941)
- 9) 111,400.00 Extends the termination date from August 31, 1971 through February 28, 1973. "Molecular Beam Scattering" for the period September 1, 1970 through February 28, 1973 at a total cost of \$210,500. Grant GP-26014, Amendment No. 2. MSN, L&S, Chemistry (144-B273)
- 10) 180,000.00 Extends termination date from October 31, 1971 through
  February 28, 1973. "Interdisciplinary Research Program in
  Climatology" for the period February 1, 1969 through February
  28, 1973 at a total cost of \$603,900. Grant GA-10651X2.
  MSN, ENV ST, Interdisciplinary Programs (144-9635)
- 8,300.00 "Studies on American Arctic Lichens" for the period October 1, 1971 through March 31, 1973. Grant GB-31115X. MSN, L&S, Botany (144-C472)
- 12) 41,700.00 "Numerical Modeling of Atmospheric Circulation Changes Caused by Air Pollution" for the period October 15, 1971 through March 31, 1973. Grant GA-31316. MSN, GRAD, Space Science and Engineering Center (144-C476)
- 97,500.00 "Study of the Features and Energy Budgets of Northeastern Colorado Hailstorms" for the period October 1, 1971 through March 31, 1973. Grant GI-31278X. MSN, L&S, Meteorology.

  MSN, GRAD, Space Science and Engineering Center (144-C459)
- 14) 50,000.00 "Comparative Structure of the Phloem in Lower Vascular Plants" for the period September 1, 1971 through February 28, 1974.

  Grant GB-31417. MSN, L&S, Botany (144-C484)
- 15) 1,500.00 "The Organization of Bone in Fossil Hominids" for the period October 1, 1971 through March 31, 1974 at a total cost of \$45,900. Grant GS-30515, Amendment No. 1. MIL, L&S, Anthropology (144-C294)
- 8,500.00 Extends termination date from February 29, 1972 through June 30, 1972. "Nucleotide Sequence Analysis of Genetic Punctuation" for the period September 1, 1969 through June 30, 1972 at a total cost of \$108,500. Grant GB-15671, Amendment 1. MSN, MC-MED, Physiological Chemistry (144-A215)

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54. (contd.) National Science Foundation, Washington, D. C. 25,000.00 - "Spectrophotometric Investigations of Ap Stars" for the 17) period November 1, 1971 through April 30, 1974. Grant GP-31384. PRK, SC&SOC, Science, Earth Science (144-C495) 18) 1,000.00 - Postdoctoral Fellowship Cost-of-Education Allowance for the period September 1, 1971 through August 31, 1972. Grant 41020. MSN, L&S, Chem Lab-Theoretical (144-C497) Department of the Navy, Office of Naval Research, Arlington, 55. Virginia in support of the following: 1) 30,903.00 - Extends termination date from August 31, 1971 through August 31, 1972. "Research to develop Accoustical Method for Measuring the Spectrum and Roughness of a Rough Surface" for the period September 1, 1968 through August 31, 1972 at a total cost of \$157,143. Contract N00014-67-A-0128-0009, Mod. 4. MSN, L&S, Geology and Geophysics (144-9297) 17,000.00 - Extends termination date from March 31, 1972 through March 31, 2) "Extraction, Purification, Characterization and Chemical Synthesis of the Trail-following Pheromone (Chemical Attractant) of the Formosan Termite" for the period April 1, 1969 through March 31, 1973 at a total cost of \$67,000. Contract N00014-67-A-0128-0010, Mod. 4. MSN, AG&LSC, Entomology (144-9718 3) 10,388.00 - Extends termination date to September 30, 1972. "Studies in the Control Theory of Partial Differential Equations" for the period September 1, 1970 through September 30, 1972 at a total cost of \$31,120. Contract N00014-67-A-0128-0018, Mod. No. 1. MSN, L&S, Mathematics (144-B322) 56. 5,000.00 - Wisconsin Council in Criminal Justice, Madison, Wisconsin (Prime Contractor with the Department of Justice). "Research on School Characteristics and Delinquency" for the period October 5, 1971 through June 30, 1972. Grant 71-10-01-03. MIL, EDUC, Social and Philosophical Foundations of Education (144-C469)57. Wisconsin Regional Medical Program, Inc., Milwaukee, Wisconsin (Prime Contractor with the Department of Health, Education and Welfare, National Institutes of Health) in support of the following: 1) 100,896.00 - "Nurse Utilization" for the period September 1, 1971 through August 31, 1972. Letter dated September 8, 1971 under Prime Grant 3-G03-RM-00037. MIL, NURS, Nursing (144-C403)

00037. MSN, MC-MED, Pathology (144-C401)

15,500.00 - "Comprehensive Renal Disease Program-Prevention and Early

Detection" for the period September 1, 1971 through August 31, 1972. Letter dated September 8, 1971 under Prime Grant 3-G03-R

- 57. (contd.)

  Wisconsin Regional Medical Program, Inc., Milwaukee, Wisconsin
  (Prime Contractor with the Department of Health, Education and
  Welfare, National Institutes of Health)
  - 3) 61,470.00 "Planning Research and Development" for the period September 1, 1971 through August 31, 1972. Letter dated September 9, 1971 under Prime Grant 3-G03-RM-00037. MSN, ENGR, Industrial Engineering (144-C406)

## Libraries

- 1. 26.00 Friends of the University Library Fund. MSN, LIBR, General Library (133-0822)
- 2. 10.00 June N. Bahr, Milwaukee, Wisconsin in memory of Eva Burmeister.

  Development and purchase of books for the School of Social

  Welfare Library UWM. MIL, S WELF, Social Work (133-5254)
- 3. 1,000.00 Joel Dean Foundation, Hasting-on-Hudson, New York. Defray cost of acquiring books for a graduate reading room in Political Science. MSN, GRAD, L&S, Political Science (133-7326)
- 4. 15,000.00 University of Wisconsin Foundation, Madison representing a gift from the Oscar G. and Elsa S. Mayer Charitable Trust.

  Defray cost of Audio-visual Center in the Steenbock Memorial Library. MSN, AG&LSC, (Agric), Library (133-8247)
- 5. 626.25 Various donors, to be added to the A. W. Schorger Book Fund Department of Wildlife Ecology (Trust)

#### Extension and Public Service

- 2,000.00 Menominee County, Keshena, Wisconsin. Partial support of home economists in Menominee County. UEX, COM PR, Community Programs (133-6040)
- 2. 4,440.00 City of Milwaukee, Wisconsin. Development and presentation of a counseling course for low income public housing "Scattered Site" tenants during the period November 1, 1971 through June 30 1972. UEX, COM PR, Community Programs, Southeast (no acct. no
- Department of Health, Education and Welfare, Office of Education Washington, D. C. in support of the following:
  - 1) 11,850.00 For the costs of developing and carrying out the Wisconsin State Plan for Community Service and Continuing Education Programs for Fiscal Year 1972 under Title I of the Higher Education Act of 1965. Total Fiscal Year 1972 allotment for the Wisconsin State Plan is \$190,042, a portion of which is awarded to institutions other than the University of Wisconsin. UEX, GEA, Title I of the High Education Act (144-C054)

# Extension and Public Service

- 3. (contd.) Department of Health, Education and Welfare, Office of Education Washington, D. C.
  - 2) 200,000.00 RFD Rural Family Development for the period August 5, 1971 through August 4, 1972. Grant OEG-0-72-0196-(324) Project 224001. UEX, EC, Television (144-C119)
- Department of the Interior, Geological Survey, Washington, D. C. Annual Cooperative Program. "An Investigation of the Water Resources of the State of Wisconsin" for the period July 1, 1971 through June 30, 1972, each party to contribute funds or services in the amount of \$171,000. Cooperative Agreement dated July 1, 1971. UEX, EED, State Geologist (no. acct. no.)
- 5. 3,388.00 North Carolina A&T State University, Greensboro, North Carolina (Prime Contractor with the Department of Health, Education and Welfare, Office of Education). Administrative Costs Incurred in Connection with the Cooperative Program under Title III of the Higher Education Act of 1965 for the 1971-72 fiscal year. Subgrant under Prime Grant 115 NIH 74-0077. UEX, EED, Comm on Coop w/Dev Univ (144-C078)
- 6. 9,729.00 State of Wisconsin, Department of Health & Social Services,
  Madison, Wisconsin (Prime Contractor with Department of Health,
  Education and Welfare, Social and Rehabilitation Service).
  Training Program for Senior Center Directors/Coordinators for
  the period October 1, 1971 through September 30, 1972. Contract
  049. UEX, PHD, Center for Women's and Family Living Education
  (144-C460)
- 7. 3,400.00 Texas Southern University, Houston, Texas (Prime Contractor with the Department of Health, Education and Welfare, Office of Education). Administrative Costs incurred in Connection with the Cooperative Program under Title III of the Higher Education Act of 1965 for the 1971-72 fiscal year. Subgrant under Prime Grant 172 NIH 84-8930. UEX, EED, Comm on Coop w/Dev Univ (144-C078)
- 8. 5,287.00 Wisconsin Council in Criminal Justice, Madison, Wisconsin (Prime Contractor with the Department of Justice). "Beyond Drug Abuse Program" for the period October 1, 1971 through November 30, 1971. Grant 71-02-02-05. UEX, PHD, Social Work (144-C471)
- 9. 22,964.00 Wisconsin Regional Medical Program, Inc., Milwaukee, Wisconsin (Prime Contractor with the Department of Health, Education and Welfare, National Institutes of Health). "Dial Access Library Service for Nurses" for the period September 1, 1971 through August 31, 1972. Letter dated September 8, 1971 under Prime Grant 3-G03-RM-00037. UEX, PHD, Health Science Area, Nursing (144-C404)
- 10. 65,000.00 Wisconsin State Employment Service, Madison, Wisconsin (Prime contractor with the U. S. Department of Labor). Dictionary of Occupational Titles Research Project for the period October 1, 1971 through September 30, 1973. Agreement. UEX, PHD, Ctr for Wom. & Fam. Living Education, Wom & Family Living Educ (144-C470)

#### Miscellaneous

- 1. \$ 218.85 Law School Dean's unrestricted fund. MSN, LAW, General (133-2128) \$200.00 Professor Abner Brodie, Madison, Wisconsin \$ 18.85 Wisconsin Law Alumni Association, Madison, Wisconsin
- 2. 3,750.00 Wisconsin Society for Jewish Learning, Milwaukee, Wisconsin. Support of special projects in the Department of Hebrew and Semitic Studies. MSN, L&S, Hebrew & Sem Stu (133-2310)
- 3. 398.60 Anonymous. Engineering Experimental Station Director's discretionary grant. MSN, ENGR, Engr Expmt Sta (133-4385)
- 4. 1,017.50 Sandoz-Wander, Inc., Hanover, New Jersey. Division of Clinical Oncology Chairman's unrestricted fund. MSN, MC-MED, Clinical Oncology (133-4897)
- 5. 824.54 Wyeth Laboratories, Philadelphia, Pennslyvania. Discretionary grant for use of the Director of the Unit Dose Program. MSN, MC-HSP, Various (133-5625)
- 6. 5,000.00 CUNA Mutual and CUMIS Charitable Foundation, Inc., Madison, Wisconsin. Consortium for Graduate Study in Management. MSN, BUS, School of Business (133-5984)
- 7. 319.24 Harper & Row, Publishers, Inc., New York, New York representing royalties earned. John Guy Fowlkes Seminar Fund to be used at the discretion of the Dean of the School of Education. MSN, EDUC, General Admin, Deans Office (133-7090)
- 8. 600.00 Meed Johnson & Company, Evansville, Indiana. Unrestricted grant in the field of Dermatology Department of Medicine. MSN, MC-MED, Medicine (133-7106)
- 9. 1,000.00 Marathon Oil Company, Houston, Texas. Department of Geology and Geophysics Chairman's Discretionary Fund. MSN, L&S, Geology & Geophysics (133-7135)
- 10. 975.00 Northwestern University, Evanston, Illinois. UWM Mechanics Department Chairman's discretionary grant. MIL, AS&E, Mechanics (133-7437)
- 11. 184.00 Various Donors. Kemp Station Improvement Fund. MSN, AG&LSC, Admin-Dean & Dir (133-7602)
- 12. 4,000.00 G. D. Searle and Co., Chicago, Illinois. Unrestricted grant in the Department of Medicine. MSN, MC-MED, Medicine (133-7640)
- 13. 1,000.00 John S. Sumner, Tucson, Arizona. Department of Geological Sciences Chairman's discretionary grant. MIL, L&S, Geological Sciences (133-7831)
- 14. 7,365.00 City of Norton Shores, Michigan. A Second Planning Services
  Program for the City of Norton Shores, Michigan during the peric
  July 1, 1971 through June 30, 1972 for a total grant of \$34,991.
  MSN, L&S, Urban & Regional Planning (133-8072)

#### Miscellaneous

- 15. \$ 975.00 1971 International Pumped Storage Conference, Milwaukee, Wisconsin. International Conference in Pumped Storage Development and its Environmental Effects. MIL, AS&E, Mechanics (133-8160)
- 16. 281.00 David Carley, Madison, Wisconsin. Support the program of the Mental Retardation Clinic. MSN, MC-MED, Pediatrics (133-8169)
- 17. 525.00 Milwaukee Urban Improvement Program Summer Project, Milwaukee, Wisconsin. Commando Project I computer center services, student help, supplies etc. MIL, L&S, Anthropology (133-8219)
- 18. 1,000.00 Mrs. Alma Waite, Baraboo, Wisconsin. To be used to the best advantage of the Baraboo Campus. CS, B-SAUK, Various (133-8220)
- 19. 58.38 Various Donors. Defray cost of purchase of new books for the Department of Rural Sociology Library. MSN, AG&LSC, Sociology (Rural) (133-8221)
- 20. 3,000.00 The Hebrew Culture Foundation, Inc., New York, New York.

  Defray cost of publication of Advanced Modern Hebrew Literature

  Readers. MSN, L&S, Hebrew & Semitic Studies (133-8226)
- 21. 100.00 Mrs. H. M. Coon, Joliet, Illinois, to be added to the Harold M. Coon, M. D., Memorial Award for Excellence in Hospital Administration (Trust)
- 22. 424.00 Various donors, to be added to the Frank, M. Himmelmann Memorial Fund-School of Education, UWM, to be administered in accordance with the terms previously approved (Trust)
- 23. 50.00 Mr. and Mrs. James M. Borg, Lake Bluff, Illinois, a gift in memory of the late George Borg, Jr., to be added to the Bess G. Heath Superintendent of the Hospital Fund, to be used for the support of needy patients (Trust)
- Medical
  40,000.00 University of Wisconsin/Alumni Association Inc., Madison, for
  the support of the programs of the Medical School listed below,
  all previously approved by the Regents:

\$24,246.67 - Unrestricted Support (133-5671)

- \$ 2,590.00 Friends of the Medical Library (133-5690)
  - 290.00 Scholarships for disadvantaged students (133-7631)
- \$ 55.00 Dr. O. Sidney Orth Memorial Fund (Trust 505)
- \$ 360.00 Ralph M. Waters, M. D., Scholarship (Trust)
- \$ 1,088.33 Class of 1947 Award (Trust)
- \$ 2,745.00 Lester W. Paul, M.D., Visiting Professorship in Radiology (Trust)
- \$ 7,240.00 0. O. Meyer, M.D., Clinical Teaching Fund (Trust)
- \$ 675.00 Robert E. Burns Memorial Medical Student Loan Fund (Loan)
- \$ 710.00 Dr. Stacy Simon Memorial Loan Fund (Loan)
- 25. 146.00 Friends of the Arboretum, to be added to the Arboretum Trust Fund for use at the discretion of the Arboretum Committee (Trust)

# Gifts-in-Kind

- 1. Dr. Alfred R. Bader, Milwaukee, Wis., the gift of an 18th century drawing by G. M. Crespi valued by the donor at \$1,000 to the University of Wisconsin-Milwaukee.
- 2. Donald S. DeWitt, Oconto, Wis., the gift of about 3,000 books on naval architecture and boating, 300 classical records, and 100 pieces of sheet music, in memory of the late Clinton F. DeWitt to the University of Wisconsin-Green Bay Library. The collection has been evaluated by the Librarian at \$24,700.
- 3. Mrs. Allan J. Ryan, Madison, Wis., the gift of electrical fencing equipment (metallic vest, electric foil, body cord) valued at \$41.37 to the Department of Physical Education for Women.
- 4. Mr. and Mrs. Lowry Smith, Sioux City, Iowa, the gift of one suit of Class M-20 sails (main and jib) for use by the Wisconsin Hoofers. The sails have an estimated value of \$200.

Gifts of books to the University of Wisconsin-Milwaukee Library evaluated by the Director at the amounts shown:

Professor Robert F. Roeming, Milwaukee, Wis. - 16 volumes - \$95.50 Charles Sand, Milwaukee, Wis. - 418 volumes - \$836

Professor Adolph Suppan, Milwaukee, Wis. - 46 volumes emphasizing music and education - \$92

- 6. Gifts to the Art Department of the University of Wisconsin-Milwaukee evaluated at the amounts shown:
  Deniston Company, Chicago, Illinois 50 pounds of nails \$32.50
  Howard Schudson, Milwaukee, Wis. three silk screens \$21
- 7. Gifts of books to the Waukesha County Center Library University Center System, valued by the Director at the amounts shown:

  (1) Robert Cromey, Waukesha, Wis. 26 books \$60.38

  (2) Professor Alfred Galpin, Madison, Wis. 133 books \$204.50

  Mrs. R. A. Jaggard, Milwaukee, Wis. 27 books \$68
- 8. R. L. Drake Co., Miamisburg, Ohio, the gift of communications equipment valued at \$1,742 to be used in the Nicaraguan-Wisconsin Health Project at a health center in eastern Nicaragua.

# Additional Page

## Student Aid

- 1. \$ 900.00 Supreme Chapter P. E. O. Sisterhood, Des Moines, Iowa.
  School of Family Resources and Consumer Sciences Graduate
  Fellowship Fund. MSN, AG&LSC, Sch Fam Res & Cons Sci
  (133-8206)
- 2. 500.00 Sundstrand Corporation Foundation, Rockford, Illinois.
  Scholarship to be awarded to students enrolled in Mechanical,
  Electrical, Metallurgical or Industrial Engineering selected
  by the scholarship committee of the College of Engineering,
  subject to the approval of the Student Financial Aids
  Committee. MSN, G SERV, Fellows & Scholars (133-6217)







# GIFTS, GRANTS, AND U. S. GOVERNMENT CONTRACTS November 5, 1971

	Items Processed 9/28/71 through 10/25/71 to be accepted 11/5/71	Items Processed 10/6/70 through 11/9/70 accepted 11/20/70
Unrestricted	\$ 10,000.00	\$ 30,100.00
Instruction	981,927.49	741,757.93
Student Aid	75,430.16	301,696.18
Research	4,784,887.41	4,518,313.45
Libraries	16,662.25	175.00
Extension & Public Service	328,058.00	849,246.33
Physical Plant	**************************************	12.50
Miscellaneous	73,212.11	612,070.79
Gifts-in-Kind	29,093.25	42,612.80
Total - October	\$ 6,299,270.67 (1)	\$7,095,984.98 (2)
Previously Reported	40,068,978.69	36,997,884.00
GRAND TOTALS	\$46,368.249.36	\$44,093,868.98

<sup>(1)</sup> Includes \$5,903,126.78 from Federal Agencies

<sup>(2)</sup> Includes \$6,500,698.83 from Federal Agencies

# Additional Gift

# Gift-in-Kind

1. A. J. Rogers III, Milwaukee, Wis., the gift of a 22 square meter sloop valued at \$6,000 to the University of Wisconsin-Milwaukee.

BY-LAWS

of the

BOARD OF REGENTS

of the

#### UNIVERSITY OF WISCONSIN SYSTEM

#### CHAPTER I

#### MEETINGS AND BUSINESS OF THE REGENTS

#### Annual Meetings

Section 1. The annual meetings of the Board of Regents of the University of Wisconsin System shall be held, unless otherwise specially ordered, on the Friday following the first Monday in June, at nine o'clock in the morning.

#### Regular Meetings

Section 2. Regular meetings of the Regents shall be held on the Friday following the first Monday in each month, at nine o'clock in the morning, unless otherwise specially ordered.

#### Special Meetings

Section 3. A special meeting of the Regents of the University of Wisconsin System may be called at any time, upon request of at least five members of the Board. The notice calling any special meeting of the Board shall be served by the Secretary on each member of the Board in writing, by depositing the same in the post office or telegraph office at Madison, or by personal service, at least five days before the time of the meeting. Unless the call of a special meeting is limited, it shall be valid to act on any subject within the power of the Board.

# Place of Meetings

Section 4. All meetings of the Board shall be held in Madison, unless otherwise ordered by the Board.

#### Quorum

Section 5. A majority of the members of the Board shall constitute a quorum.

# Parliamentary Rules and Order of Business

Section 6. General parliamentary rules as set forth in Roberts Rules of Order and as modified by rules and regulations of the Board shall be observed in conducting the business of the Board in session.

The order of business at all meetings shall be as follows:

- 1. Calling of the roll.
- Reading of the minutes of the proceedings of the last meeting;
   Amendment or approval of the same.
- 3. Report of the President of the University System.
- 4. Report of the Secretary.
- 5. Reports of standing committees.
- 6. Reports of special committees.
- 7. Miscellaneous Resolutions.
- 8. Communications, petitions, and memorials.
- 9. Unfinished and miscellaneous business.

#### Voting by Mail and Telephone

Section 7. When the Board, or any committee of the Board, is not in session, the members thereof may vote by mail, or other means of communication, on any resolution presented to them by any member, or by the President of the University System, or by any Vice President of the University System, or by the Secretary, the Associate Secretary, or an Assistant Secretary of the Board.

Resolutions presented under this section to any committee of the Board shall be limited to such matters as the particular committee has been authorized to act on, either by these By-Laws or by resolutions duly adopted by the Board. Except as hereinafter provided, the number of votes required for the adoption of any resolution so presented shall be the same as required if the Board or committee were in session with all members present. Resolutions presented under this section shall be presented to, and received by, every member of the Board or of the committee, as the case may be, who is within the continental limits of the United States of America and is not incapacitated at the times the resolutions are presented. However, if any member of the Board or of the committee, as the case may be, shall request that the voting on the resolution so presented be deferred to the next session of the Board or of the committee, the vote by mail, or other means of communication, shall be void, and such resolution shall be presented at the next regular or special session of the Board or of the committee. Resolutions adopted pursuant to this Section shall be presented at the next regular session of the Board or of the committee, as the case may be, for inclusion in the proceedings of such session.

#### CHAPTER II

#### Officers of the Board and Their Duties

Section 1. The officers of the Board shall consist of a president, a vice president, a secretary, an associate secretary, and such assistant secretaries as the Board from time to time shall determine, and a trust officer and such assistant trust officers as the Board from time to time shall determine.

#### Mode of Election

Section 2. The officers of the Board shall be elected by ballot at the annual meeting, and shall hold their respective offices for one year, beginning on the first day of July of the ensuing fiscal year, and until their successors shall be elected and have qualified.

#### Duties of the President of the Board

Section 3. The President of the Board shall preside at all meetings, shall appoint the members of all standing and special committees of the Board, shall be an ex officio voting member of all committees, and shall discharge the ordinary duties of such officer in the pursuance of parliamentary law. He shall, with the President of the University System, sign all diplomas and, with the Secretary countersigning, shall sign all contracts and instruments authorized or issued by authority of the Board, except such contracts and instruments as the Board or its Executive Committee may authorize any officer or employee of the University to sign. He shall, with the President of the University of Wisconsin System, present budget requests to the governor and the legislature. He shall act as spokesman for the Board before the governor and before all legislative groups in matters of educational program planning, the use of existing facilities and personnel, budgetary problems, and building priorities.

Duties of the Vice President of the Board

Section 4. The Vice President of the Board shall be an ex officio voting member of all committees, and shall, in the absence of the President, perform all the duties of the President.

#### Duties of the President Pro Tem

Section 5. In the absence of the President and the Vice President, the Board may appoint a President, pro tem, who shall perform the duties of presiding officer of the Board.

# Duties of the Secretary

Section 6. It shall be the duty of the Secretary to give at least ten days' notice of the regular meetings of the Board, to keep a record of the proceedings of the Board at their several meetings, to keep a separate record of the proceedings of the Executive Committee, and a record of the proceedings of each of the standing committees, whensoever requested thereto by the Chairman; to keep the corporate seal and by countersigning execute with the President of the Board instruments and contracts ordered by the Board; and to preserve all documents pertaining to his office. He shall perform such other duties as are imposed on him by law and the rules and orders of the Board.

The Secretary shall, as soon as practicable after the record of proceedings of meetings has been perfected, transmit, by mail, to each regent a copy of the record of the meetings of the Board, and of the committees thereof.

#### Associate and Assistant Secretaries

Section 7. The Board shall, at the same time and in the same manner as it elects its Secretary, also elect an Associate Secretary and such number of Assistant Secretaries as it shall deem necessary. The duties of the Associate and Assistant Secretaries shall be to assist the Secretary in the performance of

his duties, and they shall perform such duties as may be assigned to them by the Secretary or the Board of Regents. In the absence of the Secretary, the Associate Secretary or an Assistant Secretary shall act as and perform all the duties of the Secretary.

# Trust Officer and Assistant Trust Officers

Section 8. It shall be the duty of the Trust Officer to receive, manage, and maintain records of all trust funds of the University of Wisconsin System and to perform such other duties relating to trust funds as are imposed upon him by law and the rules and orders of the Board or the Business and Finance Committee of the Board. The Assistant Trust Officers shall assist the Trust Officer in the performance of his duties and shall perform such other duties as may be assigned to them by the Trust Officer, the Board or the Business and Finance Committee of the Board.

#### CHAPTER III

#### Committees of the Board

- Section 1. There shall be four standing committees of the Board of Regents as follows:
  - (1) Educational Committee consisting of such members as are appointed annually thereto, effective on the first day of July of the ensuing fiscal year, by the President-elect of the Board following the Annual Meeting. The President and Vice President of the Board shall serve as ex officio voting members and the President shall designate the chairman and vice chairman of the Committee.
  - (2) Business and Finance Committee consisting of such members as are appointed annually thereto, effective on the first day of July of the ensuing fiscal year, by the President-elect of the Board following the Annual Meeting. The President and Vice President of the Board shall serve as ex officio voting members and the President shall designate the chairman and vice chairman of the Committee.
  - (3) Physical Planning and Development Committee consisting of such members as are appointed annually thereto, effective the first day of July of the ensuing fiscal year, by the President-elect of the Board following the Annual Meeting. The President and Vice President of the Board shall serve as ex officio voting members and the President shall designate the chairman and vice chairman of the Committee.
  - (4) Executive Committee consisting of the President of the Board, who shall serve as chairman, the Vice President of the Board, the chairman and vice chairman of the Educational Committee, the chairman and vice chairman of the Business and Finance Committee, and the chairman and vice chairman of the Physical Planning and Development Committee.

Special Regent Committees may be created from time to time as necessity demands by an affirmative majority vote of the Board, and the President shall appoint the members thereto and the chairman thereof. A Special Regent Committee shall not be created for any matter which is properly before any of the Standing Committees.

Meetings of the committees may be called by the Chairman, or by the Secretary of the Board upon the request of two members, or upon the request of the President of the University System.

#### Duties of the Educational Committee

Section 2. The Educational Committee shall have charge of consideration of all matters of an educational nature related to the instructional, research, and public service functions of the University, the academic personnel, and to student services and welfare. The Chairman of the Educational Committee may create one or more sub-committees to consider any matter properly before the Educational Committee and shall appoint the sub-committee members and the Chairman from among those members of the Board serving on the Educational Committee.

#### Duties of the Business and Finance Committee

Section 3. The Business and Finance Committee shall have charge of consideration of all matters related to operating budgets, finances, trust funds, business operations, awarding of contracts and approving of schedule of costs in connection with new construction and improvements, sale and purchase of real estate, and to non-academic personnel. The Chairman of the Business and Finance Committee may create one or more sub-committees to consider any matter properly before the Business and Finance Committee and shall appoint the sub-committee members and the Chairman from among those members of the Board serving on the Business and Finance Committee.

Duties of the Physical Planning and Development Committee

Section 4. The Physical Planning and Development Committee shall have charge of
consideration of all matters related to capital budget requests, planning,
designing, and advertising for bids for new construction and improvements, location of new buildings and improvements, and development of campus plans. The
Chairman of the Physical Planning and Development Committee may create one or
more sub-committees to consider any matter properly before the Physical Planning
and Development Committee and shall appoint the sub-committee members and the
Chairman from among those members of the Board serving on the Physical Planning
and Development Committee.

#### Duties of the Executive Committee

Section 5. The Executive Committee shall have the powers of the Board, when the Board is not in session, and shall provide for the execution of orders and resolutions not otherwise specially committed or provided for. A separate record of the proceedings of this committee shall be kept by the Secretary, and the same shall be submitted to the Board for inclusion in the Record at the next regular or special meeting.

#### CHAPTER IV

#### Amendments

Section 1. These By-Laws may be added to or amended at any meeting of the Board by an affirmative vote of a majority of the members of the Board provided, however, that proposed amendments shall be specifically set forth in the notice of such meeting.

# Suspension of By-Laws

Section 2. The By-Laws or any of them may be suspended at any meeting by an affirmative vote of two-thirds of the total members of the Board and not otherwise.

#### CHAPTER V

#### SYSTEM ADMINISTRATIVE OFFICERS AND THEIR DUTIES

President of the University of Wisconsin System

Section 1. The President of the University of Wisconsin System has full executive responsibility for the operation and management of the System. He shall carry out the duties prescribed in the merger law and in other appropriate provisions of the Wisconsin Statutes. He shall manage and coordinate the efforts of the central administrative offices and the operating units of the System. In line with the above, he shall be charged with the Systemwide responsibility to assure fiscal control, to maintain a full range of management-planning information, to develop a single budget and to coordinate academic program review, evaluation and development on all campuses. All items to be brought before the Board of Regents for action should reach that body through the President of the University of Wisconsin System and carry his recommendation.

Vice President of the University of Wisconsin System

Section 2. The Vice President of the University of Wisconsin System shall be responsible to the President of the System and shall perform such duties in the administration and management of the System as may be assigned to him. In the absence of the President of the System, the duties and powers of the President of the System shall be exercised by the Vice President of the System.

# REMARKS BY UNIVERSITY OF WISCONSIN PRESIDENT JOHN C. WEAVER November 5, 1971

I am deeply appreciative of the confidence you of this Board have shown, in electing me the first President of the new University of Wisconsin System. As I have had opportunity to say to some of you: I was greatly honored to have been elected President of the University of Wisconsin a year ago; I am doubly honored to be the first man in history to have this lofty title bestowed upon him for a second time! I accept your appointment with the pledge to do my very best to justify your confidence and to serve the cause of bringing this new system into effective being. With your support, and with united conviction within this great new University family, that success is not only possible but imperative. I believe we can bring even more lustrous achievement to the annals of public higher education in this state.

I would not, for a moment, leave the impression that even with such strength and unity, the assignment will be easy. Change is never simple nor even comfortable. Tensions, frustrations, impatience, mixed fears, emotions and aspirations will surely surround us and press in upon us. We will be called upon to muster uncommon resolve, meticulous care, spotless integrity and insightful wisdom.

I believe it can be brought off. With you, I dedicate myself to the task.

I envision a University, unified in its goals of penetrating scholarship, effective teaching and useful service; diversified in its geographical coverage and in the contributions of each of its units to the completeness of the whole. I would hope for the utmost in flexibility in the way its several campuses and its single extension arm move to satisfy the higher educational needs of this state, and for a central coordination that will maximize the total University's resources and special talents.

The autonomy of our individual campuses and units must be recognized for internal operations. The voices of administrative heads, faculty and students must be heard and given thoughtful heed. Each of these groups must wield appropriate influence in policy formation and procedural implementation.

The Board's determination to have a strong central administration is, in my view, essential. That decision, however, does not, in my mind, operate to dilute the strength and effectiveness of our Unit administrators; on the contrary, it brings them greater strength. The new System administration will be measured by its ability, given limited resources, to protect and sustain distinction and excellence where it now exists—and it does clearly exist throughout this system. We must resist the leveling of peaks of excellence and seek at the same time to sustain the plateaus of adequate service.

We will need to be in constant search for ways to maintain, indeed, to enhance, public confidence in the integrity, relevance and importance of the academic effort. Wisconsin has, in early days almost by instinct, and now by tradition, sacrificed heavily for its faith in higher educational excellence. We must earn and re-earn, and sustain, that faith.

I need hardly remind you and the public, that, in addition to taking over the functions formerly handled by the Regents of the two systems, this Board now has been granted by law all public university responsibilities formerly held by

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the Coordinating Council for Higher Education. Consequently, our two central staffs must clearly work closely together if I am to be in a position to bring recommendations to you on all such matters affecting our campuses as were formerly handled by that coordinating body.

It will be our obligation continuously to study the needs of the people of Wisconsin for state-supported higher educational services and to bring the results of such analyses before you for decision and action. In our broad educational planning role we will have to determine what overall educational programs shall be offered, what new programs should be mounted, what existing programs should be discontinued. In physical development areas we will have to present to you a coordinated plan for the efficient use of existing facilities, and the priorities for needed additional ones. We must recommend a single, consolidated biennial budget request and document its justification with great clarity and accuracy.

I remind you of these specifics lest the public impression develop that the responsibilities of the Coordinating Council will be dropped as a result of merger, or assumed by some agency other than this Board. On this point the merger law is very clear, and this Board must demonstrate by its actions that it accepts full responsibility for the long-range developments of this system, as well as for the establishment of sound policies to guide day-to-day operation of the diverse units of the new University.

Clearly the President of a System this large and this complex must have a variety of highly competent help close by. Leonard Haas' appointment as Vice President of the System is a both welcome and important first step in this direction. I will hope to bring a further elaboration of a design for System administration to your consideration at your December meeting.

In the meantime, my removal to this new statewide assignment clearly means that Vice President Donald Percy will have to assume, in addition to his current duties, some of my former functions, in order to assure an effective handling of the former University of Wisconsin portion of our consolidated system. I am asking him to act as the principal executive for the central administration of this former system which by law must remain in being at least until 1973. It is my expectation to assign him key responsibilities in the System-wide administration in due course. To assure similar leadership and direction for the former WSU central offices and operating Units, I am asking Vice President Haas, in addition to his vital System role, to take responsibility, with such help of a deputy executive director as he may choose to designate, for management and direction of the former WSU portion of our new System.

In conclusion let me express a heart felt hope - a hope that we may with preoccupation seek our institutional union about a common commitment to excellence. Let us maintain the richness of diversity; the strength of integrity; the vitality of disciplined but unfettered intellectual freedom; the influence born of a dedication to service; the inspiration of discovery; and, above all, the brilliance of the flames of learning. The past is prologue; our future can, it seems to me, have great promise.